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Proposed programme budget for the biennium 2016-2017*

Part II
Political affairs

Section 3
Political affairs

(Programme 2 of the biennial programme plan for the period 2016-2017)**

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* A summary of the approved programme budget will be issued as A/70/6/Add.1.

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*** This report does not contain an annex with a summary of follow-up action taken to implement relevant recommendations of the oversight bodies, as no such recommendations are outstanding.

Overview

Table 3.1 **Financial resources**

(United States dollars)

Appropriation for 2014-2015	1 232 659 700
Technical adjustments (removal of non-recurrent requirements and biennial provision of posts)	14 489 800
New mandates and inter-component changes	888 400
Changes in line with General Assembly resolution 69/264 (further reductions)	(781 500)
Changes in line with General Assembly resolution 69/264 (efficiencies)	(6 223 900)
Total resource change	8 372 800
Proposal of the Secretary-General for 2016-2017[a]	1 241 032 500

[a] At 2014-2015 revised rates.

Table 13.2 **Post resources**

	Number	*Level*
Regular budget		
Approved for the biennium 2014-2015	370	2 USG, 4 ASG, 12 D-2, 16 D-1, 47 P-5, 62 P-4, 50 P-3, 22 P-2/1, 5 GS (PL), 101 GS (OL), 6 SS, 7 FS, 5 NPO, 31 LL
Reclassifications	8	6 reclassifications from SS to FS in the United Nations Special Coordinator for the Middle East Peace Process
		1 downward reclassification from P-5 to P-4 in the United Nations Special Coordinator for the Middle East Peace Process
		1 upward reclassification from ASG to USG in the United Nations Office to the African Union
Abolishment	(1)	1 GS (OL) under subprogramme 3 of the Department of Political Affairs
Proposed for the biennium 2016-2017	369	3 USG, 3 ASG, 12 D-2, 16 D-1, 46 P-5, 63 P-4, 50 P-3, 22 P-2/1, 5 GS (PL), 100 GS (OL), 13 FS, 5 NPO, 31 LL

Overall orientation

3.1 The overall objective of programme 2 is to maintain international peace and security by assisting Member States, at their request, and other international and regional organizations to resolve potentially violent disputes or conflict peacefully, in accordance with the principles of the Charter of the United Nations and the resolutions emanating from the General Assembly and the Security Council. This objective is achieved by preventing violent conflicts from arising through preventive diplomacy and peacemaking, through expansion of the range of partnerships of the Organization with other international, regional and subregional organizations. The direction of the programme is provided in the pertinent resolutions of the Assembly and the mandates of the Council, which has the primary responsibility for the maintenance of international peace and security. Within the Secretariat, substantive responsibility for the programme is vested in the Department of Political Affairs.

Note: The following abbreviations are used in tables and charts: USG, Under-Secretary-General; ASG, Assistant Secretary-General; GS (OL), General Service (Other level); GS (PL), General Service (Principal level); NPO, National Professional Officer; SS, Security Service; FS, Field Service.

3.2 The strategy is designed around 10 subprogrammes. The activities to be implemented relate to early warning; preventive diplomacy; peacemaking, capacity-building and post-conflict peacebuilding; electoral assistance; partnership with regional organizations including through the United Nations Office to the African Union and other special political missions; implementation of the Global Counter-Terrorism Strategy; the provision of substantive support to policymaking organs, such as the Security Council and its subsidiary bodies, the Special Committee on the Situation with regard to the Implementation of the Declaration on the Granting of Independence to Colonial Countries and Peoples, and the Committee on the Exercise of the Inalienable Rights of the Palestinian People; and the role of the United Nations Special Coordinator for the Middle East Peace Process.

3.3 The Department of Political Affairs will continue to strive to reinforce the capacity of Member States, the international community and regional organizations for preventive diplomacy, good offices and non-military measures to prevent potentially violent disputes from escalating into conflicts, as well as to resolve violent conflicts that have erupted, while fully respecting the sovereignty, territorial integrity and political independence of Member States and the principle of non-intervention in matters that are essentially within the domestic jurisdiction of any State, as well as respecting the principle of consent, which is an essential element for the success of such efforts. The Department will also endeavour to enhance its capacity with regard to the political aspects of peacebuilding, as approved by the relevant intergovernmental bodies.

3.4 Special attention will also be given to further incorporating a gender perspective across all dimensions of the programme, in accordance with relevant resolutions of the Security Council, the Economic and Social Council and the General Assembly.

3.5 The Peacebuilding Support Office will continue to support the work of the Peacebuilding Commission, manage the Peacebuilding Fund and foster collaboration among United Nations system entities to promote the coherence of peacebuilding efforts. The Office will support the work of the Commission by preparing analytical background documents and briefing notes to facilitate its engagement and its interaction with the United Nations system and other stakeholders. The Office will also promote collaboration among United Nations system entities to ensure enhanced support for the work of the Peacebuilding Commission and to promote a coherent approach to peacebuilding through the capturing of lessons learned from the United Nations system engagement in countries emerging from conflict. The Peacebuilding Fund will contribute to consolidating peace by funding projects designed to respond to imminent threats to the peace process, build or strengthen national capacities to promote peaceful resolution of conflict, stimulate economic revitalization and re-establish essential administrative services.

3.6 The United Nations Register of Damage Caused by the Construction of the Wall in the Occupied Palestinian Territory was established by the General Assembly to serve as a record, in documentary form, of the damage caused to natural and legal persons by the construction of the Wall by Israel in the Occupied Palestinian Territory, including in and around East Jerusalem. The Register of Damage is a subsidiary organ of the General Assembly under the administrative authority of the Secretary-General.

3.7 The United Nations Office to the African Union has integrated the former United Nations Liaison Office, the African Union Peacekeeping Support Team and the United Nations planning team for the African Union Mission in Somalia (AMISOM), as well as the support elements of the Joint Support and Coordination Mechanism of the African Union-United Nations Hybrid Operation in Darfur (UNAMID). As agreed with the African Union, the Joint Support and Coordination Mechanism is co-located with the United Nations Office to the African Union and relies on that Office for administrative and logistical support. Its substantive mandates have not been integrated into the United Nations Office to the African Union, however, as it is a hybrid structure reporting to both the United Nations and the African Union, while the United Nations Office to the African

Union is a United Nations structure alone. The aim of the United Nations Office to the African Union is to: (a) enhance the partnership between the United Nations and the African Union in the area of peace and security; (b) provide coordinated and consistent United Nations advice to the African Union on both long-term capacity-building and short-term operational support; and (c) streamline the United Nations presence in Addis Ababa to be more cost-effective and efficient in delivering United Nations assistance to the African Union. The United Nations Office to the African Union is intended to provide an improved mechanism for cooperation at the regional level, primarily with the African Union and subregional organizations throughout Africa. The Office also coordinates with United Nations peacekeeping operations and special political missions on the continent, and, in so doing, enhances United Nations peace and security relations with the African Union. In providing the African Union with a full range of capacity-building support, the United Nations Office to the African Union coordinates its work with the full range of United Nations actors, particularly in relation to the Department of Political Affairs-led peace and security cluster of the 10-year capacity-building programme, and liaises and coordinates with other clusters within the programme. The Office also participates in the mechanisms in Addis Ababa that coordinate donors and other partners.

Overview of resources

3.8 The overall resources proposed for the biennium 2016-2017 for this section amount to $1,241,032,500 before recosting, reflecting a net increase of $8,372,800 (or 0.7 per cent) compared with the 2014-2015 revised appropriation. Resource changes result from four factors, namely, (a) technical adjustments relating to the removal of non-recurrent requirements and biennial provision of new posts approved for establishment in 2015; (b) new mandates and inter-component changes; (c) resource changes in line with General Assembly resolution 69/264 (further reductions); and (d) resource changes in line with General Assembly resolution 69/264 (efficiencies). The proposed reductions will not impact full and effective mandate implementation.

3.9 Resource changes in line with General Assembly resolution 69/264 reflect proposals for freezing of recruitment against established posts, and to a lesser extent, abolishment and reductions in non-post resources that are anticipated in 2016-2017.

3.10 The proposed reductions will be influenced by the future impact of the deployment of Umoja (Foundation and Extension 1) by the end of 2015. As it is too early to determine the specific future impact of Umoja, the proposed reductions, while firm in financial terms, are flexible in operational terms. The flexibility means that the specific composition of the post freezes, and the reorganization of functions and roles as a result of the freezes and abolishment of posts, will be determined only during 2016-2017, when the impact of Umoja becomes clearer.

3.11 The distribution of resources is reflected in tables 3.3 to 3.5.

Table 3.3 Financial resources by component

(Thousands of United States dollars)

Regular budget

	2012-2013 expenditure	2014-2015 appropriation	Resource changes: Technical adjustment (non-recurrent, biennial provision of posts)	Resource changes: New mandates and inter-component changes	Resource changes: Further reductions in line with resolution 69/264	Resource changes: Efficiencies in line with resolution 69/264	Resource changes: Total resource change	Resource changes: Percentage	Total before recosting	Recosting	2016-2017 estimate
A. Department of Political Affairs											
1. Policymaking organs											
(a) Security Council	36.6	214.9	–	–	–	–	–	–	214.9	9.9	224.8
(b) Committee on the Exercise of the Inalienable Rights of the Palestinian People	43.3	72.4	–	–	–	–	–	–	72.4	3.3	75.7
Subtotal, 1	**79.9**	**287.3**	**–**	**–**	**–**	**–**	**–**	**–**	**287.3**	**13.2**	**300.5**
2. Executive direction and management	7 424.8	7 367.2	–	–	(38.0)	–	(38.0)	(0.5)	7 329.2	214.1	7 543.3
3. Programme of work											
Subprogramme 1, Prevention, and resolution of conflicts	37 099.1	39 768.8	(19.3)	324.4	(83.4)	–	221.7	0.6	39 990.5	1 031.4	41 021.9
Subprogramme 2, Electoral assistance	7 323.1	7 560.8	–	–	(29.7)	–	(29.7)	(0.4)	7 531.1	200.5	7 731.6
Subprogramme 3, Security Council affairs	14 222.3	13 883.1	–	(66.9)	(101.2)	–	(168.1)	(1.2)	13 715.0	397.0	14 112.0
Subprogramme 4, Decolonization	1 632.1	1 572.0	–	–	–	–	–	–	1 572.0	41.7	1 613.7
Subprogramme 5, Question of Palestine	5 630.2	6 062.2	(26.5)	–	(272.3)	–	(298.8)	(4.9)	5 763.4	183.3	5 946.7
Subprogramme 6, Counter-Terrorism Implementation Task Force	2 082.8	2 097.5	–	–	(19.3)	–	(19.3)	(0.9)	2 078.2	58.2	2 136.4
Subtotal, 3	**67 989.6**	**70 944.4**	**(45.8)**	**257.5**	**(505.9)**	**–**	**(294.2)**	**(0.4)**	**70 650.2**	**1 912.1**	**72 562.3**

	2012-2013 expenditure	2014-2015 appropriation	Resource changes: Technical adjustment (non-recurrent, biennial provision of posts)	Resource changes: New mandates and inter-component changes	Resource changes: Further reductions in line with resolution 69/264	Resource changes: Efficiencies in line with resolution 69/264	Resource changes: Total resource change	Resource changes: Percentage	Total before recosting	Recosting	2016-2017 estimate
4. Programme support	6 422.3	6 777.9	–	–	–	(223.9)	(223.9)	(3.3)	6 554.0	270.2	6 824.2
Subtotal, A	**81 916.5**	**85 376.8**	**(45.8)**	**257.5**	**(543.9)**	**(223.9)**	**(556.1)**	**(0.7)**	**84 820.7**	**2 409.6**	**87 230.3**
B. Special Political Missions	1 202 293.3	1 115 864.4	14 535.6	–	–	(6 000.0)	8 535.6	0.8	1 124 400.0	–	1 124 400.0
C. Office of the United Nations Special Coordinator for the Middle East Peace Process	16 463.7	17 419.6	–	564.0	(123.3)	–	440.7	2.5	17 860.3	257.2	18 117.5
D. Peacebuilding Support Office	5 562.1	5 995.8	–	–	(58.5)	–	(58.5)	(1.0)	5 937.3	163.0	6 100.3
E. Register of Damage	5 931.5	6 092.3	–	–	(54.0)	–	(54.0)	(0.9)	6 038.3	38.5	6 076.8
F. United Nations Office to the African Union	1 702.2	1 910.8	–	66.9	(1.8)	–	65.1	3.4	1 975.9	66.6	2 042.5
Subtotal	**1 313 869.3**	**1 232 659.7**	**14 489.8**	**888.4**	**(781.5)**	**(6 223.9)**	**8 372.8**	**0.7**	**1 241 032.5**	**2 934.9**	**1 243 967.4**

Other assessed

	2012-2013 expenditure	2014-2015 estimate	2016-2017 estimate
F. United Nations Office to the African Union	15 793.8	14 505.4	14 199.0
Subtotal	**15 793.8**	**14 505.4**	**14 199.0**

Extrabudgetary

	2012-2013 expenditure	2014-2015 estimate	2016-2017 estimate
A. Department of Political Affairs	33 426.8	62 471.0	72 347.3
D. Peacebuilding Support Office	4 882.0	4 726.6	4 793.9
E. Register of Damage	1 672.1	2 684.4	2 452.2
Subtotal	39 980.9	69 882.0	79 593.4
Total	**1 369 644.0**	**1 317 047.1**	**1 337 759.8**

Table 3.4 **Post resources**

	Established regular budget		*Temporary*						*Total*	
			Regular budget		*Other assessed*		*Extrabudgetary*			
	2014-2015	*2016-2017*	*2014-2015*	*2016-2017*	*2014-2015*	*2016-2017*	*2014-2015*	*2016-2017*	*2014-2015*	*2016-2017*
Professional and higher										
USG	1	2	1	1	–	–	–	–	2	3
ASG	4	3	–	–	–	–	–	–	4	3
D-2	10	10	2	2	–	–	–	–	12	12
D-1	16	16	–	–	–	–	1	3	17	19
P-5	39	39	8	7	2	2	6	8	55	56
P-4/3	94	94	18	19	23	23	32	37	167	173
P-2/1	21	21	1	1	–	–	3	4	25	26
Subtotal	**185**	**185**	**30**	**30**	**25**	**25**	**42**	**52**	**282**	**292**
General Service										
Principal level	5	5	–	–	–	–	–	1	5	6
Other level	89	88	12	12	–	–	15	18	116	118
Subtotal	**94**	**93**	**12**	**12**	**–**	**–**	**15**	**19**	**121**	**124**
Other										
Security Service	–	–	6	–	–	–	–	–	6	–
Local level	2	2	29	29	19	19	12	12	62	62
Field Service	–	–	7	13	10	10	–	–	17	23
National Professional Officer	–	–	5	5	–	–	–	–	5	5
Subtotal	**2**	**2**	**47**	**47**	**29**	**29**	**12**	**12**	**90**	**90**
Total	**281**	**280**	**89**	**89**	**54**	**54**	**69**	**83**	**493**	**506**

Table 3.5 **Distribution of resources by component**

(Percentage)

	Regular budget	*Other assessed*	*Extrabudgetary*
A. Department of Political Affairs			
1. Policymaking organs			
(a) Security Council	0.0[a]	–	–
(b) Committee on the Exercise of the Inalienable Rights of the Palestinian People	0.0[a]	–	–
Subtotal	**0.0[a]**	**–**	**–**
2. Executive direction and management	0.6	–	4.7
3. Programme of work			
Subprogramme 1. Prevention, management and resolution of conflicts	3.3	–	48.2
Subprogramme 2. Electoral assistance	0.6	–	1.1
Subprogramme 3. Security Council affairs	1.1	–	0.3
Subprogramme 4. Decolonization	0.1	–	–
Subprogramme 5. Question of Palestine	0.5	–	–

	Regular budget	*Other assessed*	*Extrabudgetary*
Subprogramme 6. Counter-Terrorism Implementation Task Force	0.2	–	33.4
Subtotal	**5.8**	**–**	**83.1**
4. Programme support	0.5	–	3.1
Subtotal, A	**6.9**	**–**	**90.9**
B. Special political missions	90.5	–	–
C. Office of the United Nations Special Coordinator for the Middle East Peace Process	1.4	–	–
D. Peacebuilding Support Office	0.5	–	6.0
E. United Nations Register of Damage Caused by the Construction of the Wall in the Occupied Palestinian Territory	0.5	–	3.1
F. United Nations Office to the African Union	0.2	100.0	–
Total	**100**	**100**	**100**

[a] Budgetary provisions are too minimal compared with the overall budgetary level for the component to be meaningfully expressed as a percentage of the overall budget.

Technical adjustments

3.12 The technical adjustments under section 3 include a decrease of $45,800 under the Department of Political Affairs and an increase of $14,535,600 under special political missions.

3.13 Resource changes for the Department of Political Affairs reflect the removal of one-time provision of $45,800 relating to the phased abolishment of posts in the biennium 2014-2015.

3.14 Resource changes for special political missions totalling $14,535,600 reflect the difference between the 2014-2015 appropriation as of April 2015, and the biennial provision for 2016-2017 approved by the General Assembly for special political missions in its resolution 69/264.

New mandates and inter-component/departmental changes

3.15 The overall changes under this heading amounting to an increase of $888,400 are inter-component/departmental changes, and include: (a) a net increase of $257,500 under the Department of Political Affairs; (b) an increase of $564,000 under the Office of the United Nations Special Coordinator for the Middle East Peace Process (UNSCO); and (c) an increase of $66,900 under the United Nations Office to the African Union.

3.16 The net increase of $257,500 under the Department of Political Affairs comprises an increase of $324,400 under subprogramme 1 and a decrease of $66,900 under subprogramme 3. The increase under subprogramme 1 relates to the inward redeployment of resources from section 4, Disarmament affairs. Pursuant to General Assembly resolution 46/37 B, the Secretary-General established the United Nations Standing Advisory Committee on Security Questions in Central Africa, designating the then Centre for Disarmament Affairs in the Department of Political Affairs to serve as the Secretariat of the Committee. In order to avoid duplicative peace and security mechanisms in the subregion, the Secretary-General proposed the transfer of the secretariat functions of the United Nations Standing Advisory Committee on Security Questions in Central Africa from the Office of Disarmament Affairs to the Department of Political Affairs in May 2011 following the establishment of the United Nations Office for Central Africa. The transfer was conveyed to the members of the Security Council (see S/2011/704, para. 7) and to States members of the Committee (see A/67/359, A/67/410 and General Assembly resolution 67/70). Individual

letters were also sent to all States members of the Committee. In the light of this, the proposed requirements for the biennium 2016-2017 reflects the redeployment of resources associated with the transfer of responsibilities for the convening of the ministerial and other meetings of the Committee in the amount of $324,400 from section 4, Disarmament affairs to section 3, Political affairs. The decrease of $66,900 under subprogramme 3 reflects the reduction associated with the proposed abolishment of one General Service (Other level) post, part of which accommodates the proposed upward reclassification of one post from the Assistant Secretary-General level to the Under-Secretary-General level in the United Nations Office to the African Union.

3.17 The increase of $564,000 under UNSCO relates to the proposed reclassification of 6 Security Service posts of Close Protection Officer to the Field Service level. In the budgets of the previous biennniums, 6 of the 8 Close Protection Officers posts have been reflected at the Security Service level (local staff). While the Office of Human Resources Management determined that the posts of Close Protection Officer should be classified at the Field Service level (international staff), this was not reflected in the budgets of previous biennniums. Owing to the situation in the Israel/West Bank/Gaza duty station with different host authorities administering the region, locally recruited staff would not have access to some parts of the territory. In addition, the weapon licence obtained from one local authority is issued only to international staff members of the United Nations. In view of this situation, it is proposed that the 6 Close Protection Officer posts, currently at the Security Service level, be reclassified to the Field Service level. The proposed reclassification would entail an increase of $564,000 in the biennium 2016-2017, which will be absorbed within the overall reductions in other parts of the proposed programme budget for the biennium 2016-2017, in particular under the United Nations Truce Supervision Organization (UNTSO) under section 5, Peacekeeping operations.

3.18 The third inter-component change relates, as indicated above, to the proposed upward reclassification of one post from the Assistant Secretary-General level to the Under-Secretary-General level in the United Nations Office to the African Union, which is more than fully offset by the abolishment of one General Service (Other level) post under subprogramme 3 of the Department of Political Affairs.

3.19 The Department of Political Affairs receives additional mandate responsibilities through Security Council resolutions that do not necessarily directly relate to a specific mission mandate. Such additional mandates from the Security Council will be reflected in the future programme of work and the programme budget of the department accordingly.

Resource changes in line with General Assembly resolution 69/264 (Further reductions)

3.20 Resource changes of $781,500 are proposed in line with General Assembly resolution 69/264, under post ($409,000) and non-post resources ($372,500).

3.21 The proposed decrease of $409,000 under posts consists of: (a) $351,200 under the Department of Political Affairs reflecting the proposed freezing of recruitment against an established post under subprogramme 5, and the abolishment of one General Service (Other level) post under subprogramme 3; and (b) $57,800 under the Office of the United Nations Special Coordinator for the Middle East Peace Process reflecting the proposed downward reclassification of one post from the P-5 level to the P-4 level.

3.22 The proposed decrease of $372,500 under non-post resources relate mainly to travel of staff which takes into account the approved standards of accommodation for air travel, and further efficiencies that the Department of Political Affairs and the relevant offices plan to bring about in 2016-2017.

Resource changes in line with General Assembly resolution 69/264 (Efficiencies)

3.23 Resource changes of $6,223,900 are proposed in line with General Assembly resolution 69/264, comprising $91,600 under posts in the Department of Political Affairs, and $6,132,300 under non-post resources in the Department of Political Affairs ($132,300) and special political missions ($6,000,000).

3.24 The decrease of $91,600 under posts reflects the proposal of freezing recruitment against an established post under programme support in the Department of Political Affairs.

3.25 The proposed decrease of $6,132,300 under non-post resources consists of: (a) $6,000,000 as the expected efficiencies under special political missions; and (b) $132,300 as the efficiencies in general operating expenses and supplies and materials under programme support in the Department of Political Affairs.

Other assessed and extrabudgetary resources

3.26 During the biennium, other assessed resources under the support account for peacekeeping operations estimated at $14,199,000 and extrabudgetary resources estimated at $79,593,400 will be utilized to complement the substantive activities in the areas of preventive diplomacy, conflict resolution, mediation, peacemaking, electoral assistance and peacebuilding. Other assessed contributions relate to the support account for peacekeeping operations in connection with the United Nations Office to the African Union.

Other information

3.27 Pursuant to General Assembly resolutions 64/259, 67/253 and 68/264 on accountability, the Department of Political Affairs has developed various tools to enhance its performance and accountability. They include evaluation policy and evaluation guidelines and a learning and evaluation framework. The latter framework brings together all of the Department's efforts to learn from its engagements and to evaluate their performance, thereby helping to improve the effectiveness and efficiency of the Department's work both at Headquarters and in the field.

3.28 Pursuant to General Assembly resolution 58/269, resources have been identified for the conduct of monitoring and evaluation which would amount to $312,800, representing a total of 14 work-months of staff in the Professional category and 10 work-months of staff in the General Service (Other level) category, funded from regular budget and extrabudgetary resources and reflected under executive direction and management.

3.29 Pursuant to resolution 58/269, resources identified for the conduct of monitoring and evaluation for the Register of Damage would represent two work-months of staff in the Professional category and one work-month of staff in the General Service category. The requirements would provide for the mandatory self-evaluation of the activities of the Office.

3.30 The United Nations Register of Damage continuously monitors the activities of the field team and provides guidance to the Senior Project Manager in the field with a view to streamlining operations of outreach and claim intake. A yearly seminar with the Outreach and Claim Intake team in the field is conducted, together with the Senior Legal Officer and Claims Processing Officers from the Office to upgrade the skills of the Claim Intakers and to provide guidance on how to improve the quality of their work.

3.31 The Board of the United Nations Register of Damage provides guidance on various legal and factual matters related to the processing of the claims and in order to ensure consistency in the

quality of claims review. The Office creates and regularly updates a "Claims Review Guidelines" manual.

3.32 Since the methodology of the outreach has been established, claim intake in the Occupied Palestinian Territory and processing of the Claim forms would remain mostly unchanged in the biennium 2016-2017, and there would be no need for a new self-evaluation conducted by an external consultant.

3.33 The issue of publications as a part of the programme of work has been reviewed in the context of each subprogramme. It is anticipated that recurrent and non-recurrent publications will be issued as summarized in table 3.6 and as described in the output information for each subprogramme.

Table 3.6 **Summary of publications**

	2012-2013 actual			*2014-2015 estimate*			*2016-2017 estimate*		
Publications	*Print*	*Electronic*	*Print and electronic*	*Print*	*Electronic*	*Print and electronic*	*Print*	*Electronic*	*Print and electronic*
Recurrent	1	48	67	1	72	45	1	72	43
Non-recurrent			4			4	1		4
Total	**1**	**48**	**71**	**1**	**72**	**49**	**2**	**72**	**47**

3.34 Pursuant to General Assembly resolution 64/259, the Department of Political Affairs has instituted a number of measures aimed at streamlining operations and eliminating duplicative processes. A service level agreement was signed with the Department of Field Support regarding support to Department of Political Affairs-led special political missions. The agreement allows the Department of Political Affairs and the special political missions it leads to avail themselves of services provided by regional service centres, including shared air operations capacity and administrative/logistic support. In addition, a note of guidance on electoral assistance was finalized, signed by the Department and the United Nations Development Programme (UNDP), and disseminated system-wide. This is seen as a major step in streamlining and coordinating the provision of electoral assistance within the United Nations system.

3.35 The Department of Political Affairs has also established 11 Integrated Task Forces that ensure close coordination on political issues with other Departments and United Nations agencies, funds and programmes on issues related to the mandate of the Department.

A. Department of Political Affairs

Resource requirements (before recosting): $84,820,700

Table 3.7 **Resource requirements by component**

(Thousands of United States dollars)

Regular budget

	2014-2015 expenditure	2014-2015 appropriation	Resource change		Total before recosting	Recosting	2016-2017 estimate
			Amount	Percentage			
1. Policymaking organs							
Security Council	36.6	214.9	–	–	214.9	9.9	224.8
Committee on the Exercise of the Inalienable Rights of the Palestinian People	43.3	72.4	–	–	72.4	3.3	75.7
Subtotal	**79.9**	**287.3**	**–**	**–**	**287.3**	**13.2**	**300.5**
2. Executive direction and management	7 424.8	7 367.2	(38.0)	(0.5)	7 329.2	214.1	7 543.3
3. Programme of work							
Subprogramme 1. Prevention, management and resolution of conflicts	37 099.1	39 768.8	221.7	0.6	39 990.5	1 031.4	41 021.9
Subprogramme 2. Electoral assistance	7 323.1	7 560.8	(29.7)	(0.4)	7 531.1	200.5	7 731.6
Subprogramme 3. Security Council affairs	14 222.3	13 883.1	(168.1)	(1.2)	13 715.0	397.0	14 112.0
Subprogramme 4. Decolonization	1 632.1	1 572.0	–	–	1 572.0	41.7	1 613.7
Subprogramme 5. Question of Palestine	5 630.2	6 062.2	(298.8)	(4.9)	5 763.4	183.3	5 946.7
Subprogramme 6. Counter-Terrorism Implementation Task Force	2 082.8	2 097.5	(19.3)	(0.9)	2 078.2	58.2	2 136.4
Subtotal	**67 989.6**	**70 944.4**	**(294.2)**	**(0.4)**	**70 650.2**	**1 912.1**	**72 562.3**
4. Programme support	6 422.3	6 777.9	(223.9)	(3.3)	6 554.0	270.2	6 824.2
Subtotal	**81 916.5**	**85 376.8**	**(556.1)**	**(0.7)**	**84 820.7**	**2 409.6**	**87 230.3**

Extrabudgetary

	2010-2011 expenditure	2014-2015 estimate	2016-2017 estimate
1. Executive direction and management	1 447.7	3 705.8	3 726.7
2. Programme of work			
Subprogramme 1. Prevention, management and resolution of conflicts	26 457.2	37 539.2	38 392.9
Subprogramme 2. Electoral assistance	158.0	380.5	913.7

	2010-2011 expenditure	2014-2015 estimate	2016-2017 estimate
Subprogramme 3. Security Council affairs	49.4	328.6	261.6
Subprogramme 6. Counter-Terrorism Implementation Task Force	3 966.8	18 898.1	26 570.6
Subtotal	**30 631.4**	**57 146.4**	**66 138.8**
3. Programme support	1 347.7	1 618.8	2 481.8
Subtotal	**33 426.8**	**62 471.0**	**72 347.3**
Total	**115 343.3**	**147 847.8**	**159 577.6**

Table 3.8 **Post resources**

	Established regular budget		Temporary						Total	
			Regular budget		Other assessed		Extrabudgetary			
	2014-2015	2016-2017	2014-2015	2016-2017	2014-2015	2016-2017	2014-2015	2016-2017	2014-2015	2016-2017
Professional and higher										
USG	1	1	–	–	–	–	–	–	1	1
ASG	2	2	–	–	–	–	–	–	2	2
D-2	8	8	–	–	–	–	–	–	8	8
D-1	15	15	–	–	–	–	–	2	15	17
P-5	35	35	1	1	–	–	3	5	39	41
P-4/3	88	88	–	–	–	–	29	34	117	122
P-2/1	21	21	–	–	–	–	3	4	24	25
Subtotal	**170**	**170**	**1**	**1**	**–**	**–**	**35**	**45**	**206**	**216**
General service										
Principal level	5	5	–	–	–	–	–	1	5	6
Other level	86	85	3	3	–	–	13	16	102	104
Subtotal	**91**	**90**	**3**	**3**	**–**	**–**	**13**	**17**	**107**	**110**
Total	**261**	**260**	**4**	**4**	**–**	**–**	**48**	**62**	**313**	**326**

1. Policymaking organs

(a) Security Council

Resource requirements (before recosting): $214,900

3.36 The Security Council, one of the principal organs of the United Nations under Article 7 of the Charter of the United Nations, is charged with primary responsibility for the maintenance of international peace and security. As specified in Article 28 of the Charter, the Council is to be so organized as to be able to function continuously. In addition to regular meetings, the President can call meetings of the Council any time he or she deems it necessary, as well as at the request of any member of the Council and in the context of Articles 11, 35 and 99 of the Charter.

3.37 Consequently, the Department is unable to indicate with any degree of accuracy the number of meetings that the Security Council will hold during the biennium 2016-2017.

3.38 The Security Council is authorized, under Article 29 of the Charter, to establish such subsidiary organs as it deems necessary for the performance of its functions. The Military Staff Committee, established by Article 47 of the Charter, is the only subsidiary body of the Council named in the Charter. In addition to the Informal Working Group on Documentation and Other Procedural Questions, the Working Group on Peacekeeping Operations, the Ad Hoc Working Group on Conflict Prevention and Resolution in Africa, the Working Group on Children and Armed Conflict and the Working Group established pursuant to resolution 1566 (2004), there are currently 19 other subsidiary organs, including the Committee on the Admission of New Members, the Committee on Council Meetings away from Headquarters, the Committee established pursuant to resolution 1373 (2001) concerning counter-terrorism and its three subcommittees, the Committee established pursuant to resolution 1540 (2004) and its three subcommittees, and the following sanctions committees: the Committee pursuant to resolutions 751 (1992) and 1907 (2009) concerning Somalia and Eritrea, the Committee established pursuant to resolutions 1267 (1999) and 1989 (2011) concerning Al-Qaida and associated individuals and entities, the Committee established pursuant to resolution 1518 (2003), the Committee established pursuant to resolution 1521 (2003) concerning Liberia, the Committee established pursuant to resolution 1533 (2004) concerning the Democratic Republic of the Congo, the Committee established pursuant to resolution 1572 (2004) concerning Côte d'Ivoire, the Committee established pursuant to resolution 1591 (2005) concerning the Sudan, the Committee established pursuant to resolution 1636 (2005), the Committee established pursuant to resolution 1718 (2006), the Committee established pursuant to resolution 1737 (2006), the Committee established pursuant to resolution 1970 (2011) concerning Libya, the Committee established pursuant to resolution 1988 (2011), the Committee established pursuant to resolution 2048 (2012) concerning Guinea-Bissau, the Committee established pursuant to resolution 2127 (2013) concerning the Central African Republic, the Committee established pursuant to resolution 2140 (2014) and the Committee established pursuant to resolution 2206 (2015) concerning South Sudan. In addition, the Council has established the Analytical Support and Sanctions Monitoring Team[1] and the Office of the Ombudsperson to support the work of the Committee established pursuant to resolutions 1267 (1999) and 1989 (2011), the Panel of Experts on Liberia, the Group of Experts on the Democratic Republic of the Congo, the Monitoring Group on Somalia and Eritrea, the Group of Experts on Côte d'Ivoire, the Panel of Experts on the Sudan, the Panel of Experts on the Democratic People's Republic of Korea, the Panel of Experts on the Islamic Republic of Iran, the Panel of Experts on Libya, the Panel of Experts on the Central African Republic, the Panel of Experts on Yemen and the Panel of Experts on South Sudan.

3.39 The distribution of resources for the Security Council is reflected in table 3.9.

Table 3.9 **Resource requirements: Security Council**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Non-post	214.9	214.9	–	–
Total	**214.9**	**214.9**	**–**	**–**

[1] The Analytical Support and Sanctions Monitoring Team also provides support to the Committee established pursuant to resolution 1988 (2011).

3.40 The resources indicated in table 3.9 would provide for travel of representatives and external printing. Travel of representatives would cover the travel of the Chairs of the sanctions Committees to assess, first-hand, the effectiveness and impact of sanctions imposed by the Security Council.

(b) Committee on the Exercise of the Inalienable Rights of the Palestinian People

Resource requirements (before recosting): $72,400

3.41 The Committee on the Exercise of the Inalienable Rights of the Palestinian People was established pursuant to General Assembly resolution 3376 (XXX). The Committee meets throughout the year as required and submits an annual report to the General Assembly. In discharging its mandate to exert all efforts to promote the realization of the inalienable rights of the Palestinian people (subprogramme 5), the Committee participates in meetings, sends delegations on missions, and invites, as necessary, prominent personalities or experts. Its mandate, which has been expanded over the years, was most recently reaffirmed by the Assembly in its resolution 69/20. It is envisaged that the Committee will remain in existence until a just, comprehensive and lasting settlement of the question of Palestine has been achieved, Israeli-Palestinian peace agreements have been effectively implemented and the inalienable rights of the Palestinian people have been fully realized.

3.42 The distribution of resources for the Committee on the Exercise of the Inalienable Rights of the Palestinian People is reflected in table 3.10.

Table 3.10 **Resource requirements: Committee on the Exercise of the Inalienable Rights of the Palestinian People**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Non-post	72.4	72.4	–	–
Total	**72.4**	**72.4**	**–**	**–**

3.43 The resources indicated in table 3.10 would cover the travel of representatives of the Committee and prominent personalities invited by the Committee.

2. Executive direction and management

Resource requirements (before recosting): $7,329,200

3.44 The Office of the Under-Secretary-General for Political Affairs is charged with the overall policy direction, supervision and management of the Department. In addition to performing the functions of department head, the Under-Secretary-General provides the Secretary-General with advice and support on political matters; provides political guidance and instructions to special envoys and special representatives of the Secretary-General; directs and manages the day-to-day operations of good offices, fact-finding and special political missions; undertakes consultations and negotiations relating to the peaceful settlement of disputes; acts as the United Nations focal point for electoral assistance activities; and convenes meetings of the Executive Committee on Peace and Security. The Under-Secretary-General is also the Executive Director of the United Nations Counter-Terrorism Centre and the Counter-Terrorism Implementation Task Force.

3.45 Following the implementation of General Assembly resolution 63/261 on the strengthening of the Department of Political Affairs, the Department is better positioned to provide high-quality political analysis and recommendations on crisis situations and develop coherent conflict prevention strategies, and uses extrabudgetary resources to complement regular budget resources for some areas of its activities. The strengthening of the Department has enabled the management to devote more time to providing strategic guidance and ensuring greater complementarities with other United Nations departments and funds, programmes and agencies and interaction among the Department divisions. The Department has increased its effectiveness and flexibility in responding in a timely and nimble manner to a range of prevention, peacebuilding, electoral and mediation challenges, in particular by providing advice to the Secretary-General and bringing together the United Nations system to ensure a coherent crisis response. It has also empowered the Department to strengthen its development of lessons learned, guidance and best practices material. The Department has continued to support political and peace processes, in particular by developing a professionalized mediation support capacity that enables rapid response to urgent requests for mediation.

3.46 In the exercise of his responsibilities, the Under-Secretary-General is assisted by two Assistant Secretaries-General. One Assistant Secretary-General supervises the Africa I and II Divisions and the Security Council Affairs Division, while the other supervises the Americas Division, the Europe Division, the Asia and Pacific Division, the Middle East and West Asia Division, and the Division for Palestinian Rights and the Decolonization Unit. The Electoral Assistance Division, the Policy and Mediation Division and the Counter-Terrorism Implementation Task Force report directly to the Under-Secretary-General.

3.47 To support the Under-Secretary-General in his oversight and management responsibilities, the Office of the Under-Secretary-General includes the Chief of Office and focal points for security (who maintain liaison with the Department of Safety and Security), for monitoring and evaluation (who implement the monitoring and evaluation programme of the Department) and for special political missions (who maintain liaison with each division and the Department of Field Support on overall direction and other key coordination and management functions, in order to ensure a coherent approach to policy coordination, human resources and financial management in supporting the special political missions led by the Department of Political Affairs). The office also includes a small team that handles strategic communications and donor relations.

3.48 In line with requests from the United Nations system, the Office of the Under-Secretary-General provides direction to ensure close cooperation and coordination with Secretariat entities, agencies, funds and programmes in the area of peace and security. The relationship between the Department of Political Affairs and the Department of Field Support has been strengthened and formalized through the development of consultative guidance, to improve support to special political missions led by the Department of Political Affairs.

Table 3.11 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To ensure full implementation of legislative mandates and compliance with United Nations policies and procedures with respect to the management of the programme of work and of staff and financial resources

			Performance measures		
Expected accomplishments of the Secretariat	*Indicators of achievement*		*2016-2017*	*2014-2015*	*2012-2013*
(a) Programme of work is effectively managed within available human and financial resources	Timely delivery of outputs and services	Target	100	100	100
		Estimate		98	98
	[percentage of requested materials/ services provided on or before the deadline]	Actual			98

Expected accomplishments of the Secretariat	*Indicators of achievement*		*Performance measures*		
			2016-2017	*2014-2015*	*2012-2013*
(b) Effective substantive support, management and administration of special political missions, field offices and high-level envoys where the Department of Political Affairs is the lead entity	Satisfaction of field offices, special political missions and special envoys with support from the Department at Headquarters [percentage of field offices, special political missions and special envoys indicating satisfaction with the support from the Department]	Target	100	100	100
		Estimate		100	98
		Actual			98
(c) Increased timeliness of submission of documentation	Increased percentage of pre-session documents submitted in accordance with the required deadline	Target	100	100	95
		Estimate		100	90
		Actual			95

External factors

3.49 The programme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) there is support from Member States; (b) there are no sudden and unforeseen political, economic and social developments that have an adverse impact on the programme; and (c) the required financial and human resources are made available.

Outputs

3.50 During the biennium 2016-2017, the following outputs will be delivered:

(a) Good offices, fact-finding and other special missions on behalf of the Secretary-General: implementation of the mandates emanating from the General Assembly and/or the Security Council;

(b) Representation at and convening of meetings with officials of the Secretariat, offices away from Headquarters and United Nations funds and programmes on issues of common concern;

(c) Overall administration and management: effective management of the Department of Political Affairs, the United Nations Special Coordinator in the Occupied Territories and special political missions;

(d) Financial management and control systems: full compliance with the Financial Regulations and Rules of the United Nations;

(e) Human resources management: full compliance with the United Nations Staff Rules.

3.51 The distribution of resources for executive direction and management is reflected in table 3.12.

Table 3.12 **Resource requirements: executive direction and management**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	6 984.2	6 984.2	23	23
Non-post	383.0	345.0	–	–
Subtotal	**7 367.2**	**7 329.2**	**23**	**23**
Extrabudgetary	3 705.8	3 726.7	10	10
Total	**11 073.0**	**11 055.9**	**33**	**33**

3.52 The resources indicated in table 3.12 would provide for the continuation of 23 posts (1 Under-Secretary-General, 2 Assistant Secretary-General, 1 D-1, 3 P-5, 3 P-4, 2 P-3 and 11 General Service (Other level)). Non-post resources in the amount of $345,000 would provide for official travel of staff and hospitality. The decrease of $38,000 under travel of staff takes into account the anticipated impact of the approved standards of accommodation for air travel.

3.53 During the biennium 2016-2017, extrabudgetary resources amounting to $3,726,700, including 10 posts (2 P-5, 4 P-3 and 4 General Service (Other level)), would be used to complement the regular budget, for a strengthened communications team and the donor relations unit to provide strategic programmatic aspects of extrabudgetary resource management for the Department. The resources also support the multi-year appeal mechanism launched for fundraising.

3. Programme of work

3.54 The distribution of resources by subprogramme is reflected in table 3.13.

Table 3.13 **Resource requirements by subprogramme**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
1. Prevention, management and resolution of conflicts	39 768.8	39 990.5	128	128
2. Electoral assistance	7 560.8	7 531.1	23	23
3. Security Council affairs	13 883.1	13 715.0	50	49
4. Decolonization	1 572.0	1 572.0	5	5
5. Question of Palestine	6 062.2	5 763.4	16	16
6. Counter-Terrorism Implementation Task Force	2 097.5	2 078.2	6	6
Subtotal	**70 944.4**	**70 650.2**	**228**	**227**
Extrabudgetary	57 146.4	66 138.8	32	43
Total	**128 090.8**	**136 789.0**	**260**	**270**

Subprogramme 1
Prevention, management and resolution of conflicts

Resource requirements (before recosting): $39,990,500

3.55 Substantive responsibility for this subprogramme is vested within the regional divisions and the Policy and Mediation Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 1 of programme 2 of the biennial programme plan for the period 2016-2017.

Table 3.14 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To promote international peace and security through prevention, management and resolution of conflicts by peaceful means

Expected accomplishments of the Secretariat	*Indicators of achievement*		*Performance measures*		
			2016-2017	*2014-2015*	*2012-2013*
(a) Improved capacity and capability, of Member States to identify, prevent and address conflict situations	100 per cent response to all requests of Member States and regional organizations for preventive action [percentage]	Target	100	100	100
		Estimate		100	100
		Actual			100
	Number of good offices efforts to address conflict situations where the United Nations was asked to assist [number of good offices efforts]	Target	22	22	30
		Estimate		22	30
		Actual			30
	Increased percentage of women in mediation efforts where the United Nations is involved [percentage of United Nations mediation support teams with women members]	Target	100	–	–
		Estimate		100	–
		Actual			100
	[number of women appointed as Special Representatives and Special Envoys]	Target	4	–	–
		Estimate		3	–
		Actual			2
(b) Effective maintenance of peace processes	Increased percentage of all requests of Member States and regional organizations in support of the peace process having resulted in preventing, mitigating or resolving conflict situations [percentage]	Target	85	50	–
		Estimate		84	50
		Actual			–
	Increased number of peacebuilding projects implemented in support of efforts to prevent, manage or resolve conflicts	Target	150	–	–
		Estimate		136	–
		Actual			–

External factors

3.56 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) there is political will on the part of Member States to cooperate in the full

implementation of the subprogramme; and (b) there are no sudden and unforeseen political, economic and social developments that have an adverse impact on the subprogramme.

Outputs

3.57 During the biennium 2016-2017, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget/extrabudgetary):

(i) General Assembly:

a. Substantive servicing of meetings: plenary meetings as required;

b. Parliamentary documentation: report on cooperation between the United Nations and various regional and subregional organizations (1); reports on diverse peace and security questions (approximately 20);

(ii) Security Council: parliamentary documentation: reports on various peace and security questions (approximately 100);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Fact-finding missions: fact-finding and other special missions on behalf of the Secretary-General;

(ii) Technical material: analytical papers, assessment and guidance notes, background papers and material focusing on early warning, options and recommendations for preventive action and peacebuilding, keeping in mind a gender perspective including briefing notes, background papers, talking points and profiles for the meetings of the Secretary-General and the Deputy Secretary-General, both in and away from New York; maintenance of divisional databases related to international peace and security issues for use by the Secretary-General and senior officials;

(iii) Participation in training, seminars and academic meetings relevant to preventive diplomacy, peacemaking, and peacebuilding;

(iv) Political advice and guidance to special representatives and special envoys of the Secretary-General; substantive political support and advice for peacemaking and peacebuilding efforts, including support and advice for field operations, special representatives and special envoys and advisers of the Secretary-General; substantive support for United Nations good offices, mediation and negotiating efforts for the prevention and resolution of conflicts;

(v) Contribution to joint outputs: reports on various peace and security questions (72).

3.58 The distribution of resources for subprogramme 1 is reflected in table 3.15.

Table 3.15 **Resource requirements: subprogramme 1, Prevention, management and resolution of conflicts**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	38 866.3	38 866.3	128	128
Non-post	902.5	1 124.2	–	–
Subtotal	**39 768.8**	**39 990.5**	**128**	**128**
Extrabudgetary	37 539.2	38 392.9	20	19
Total	**77 308.0**	**78 383.4**	**148**	**147**

3.59 The amount of $38,866,300 would provide for the continuation of 128 posts (5 D-2, 7 D-1, 19 P-5, 25 P-4, 24 P-3, 15 P-2/1 and 33 General Service (Other level)). The amount of $1,124,200 in non-post resources would provide for consultants, experts, and travel of staff. The increase of $221,700 under non-post resources reflects a net result of: (a) an increase of $324,400 due to the inward redeployment of resources from section 4, Disarmament affairs, related to the transfer of responsibilities for the convening of the ministerial and other meetings of the United Nations Standing Advisory Committee on Security Questions in Central Africa; partially offset by: (b) the discontinuation of a one-time provision of $19,300 in general temporary assistance in the biennium 2014-2015 related to the abolishment of a post in 2014-2015; and (c) a downward adjustment of $83,400 under travel of staff that takes into account the anticipated impact of the approved standards of accommodation for air travel.

3.60 During the biennium 2016-2017, extrabudgetary resources amounting to $38,392,900, which includes 19 posts (1 P-5, 9 P-4, 6 P-3, 1 P-2, 2 General Service (Other level)), would be used to complement the regular budget. The increase of $853,700 in 2016-2017 broadly reflects the expected level of contributions to support existing activities. Extrabudgetary resources are an important source of the Department's capacity to undertake mediation and preventive diplomacy.

Subprogramme 2
Electoral assistance

Resource requirements (before recosting): $7,531,100

3.61 Substantive responsibility for subprogramme 2 is vested in the Electoral Assistance Division, which provides leadership and guidance to all United Nations electoral assistance activities. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 2 of programme 2 of the biennial programme plan for the period 2016-2017.

Table 3.16 Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures

Objective of the Organization: To strengthen the existing capacity of the requesting Member States, in particular by enhancing the capacity of national electoral institutions

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*	*2016-2017*	*2014-2015*	*2012-2013*
(a) Enhanced capacity of Member States requesting electoral assistance to strengthen their democratic processes and develop, improve and refine their electoral institutions and processes	Increased percentage of cases where electoral needs assessments were undertaken for requesting Member States within four weeks of receiving the requests from Member States [percentage]	Target	93	–	–
		Estimate		92	–
		Actual			91
	Increased percentage of cases where recommendations of the needs assessments to provide assistance led to formulation of electoral support projects [percentage]	Target	76	–	–
		Estimate		75	–
		Actual			72
	Increased number of cases where electoral missions/experts were deployed within the required time frame [percentage of number of cases where electoral missions/experts were deployed within the required time frame]	Target	96	–	–
		Estimate		95	–
		Actual			94
(b) Strengthened system-wide coherence and consistency in the provision of United Nations electoral assistance	Increased number of comprehensive sets of United Nations system-wide policies developed	Target	8	–	–
		Estimate		8	–
		Actual			8

External factors

3.62 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that the situation in the country in which electoral assistance is requested is conducive to a credible election.

Outputs

3.63 During the biennium 2016-2017, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) General Assembly: substantive servicing of plenary meetings as required;

(ii) Parliamentary documentation: report on strengthening the role of the United Nations in enhancing the effectiveness of the principle of periodic and genuine elections and the promotion of democratization (1);

(b) Other substantive activities (regular budget):

(i) Fact-finding missions: needs-assessment missions to formulate strategic, system-wide responses to Member States requesting assistance in the conduct of their elections (40);

(ii) Technical material: maintenance of the United Nations competency-based electronic roster of electoral experts; maintenance of United Nations institutional memory in the provision of electoral assistance; production and dissemination to Member States of technical guidelines and reference materials on electoral processes, the electoral legal framework and the organization and administration of elections (5);

(iii) Promotion of legal instruments: establishment of institutional partnerships and mechanisms for cooperation with various organizations that can contribute electoral assistance to Member States (3);

(iv) Seminars for outside users: training seminars and international symposiums for electoral administrators and staff at the regional and national levels on the design, planning and autonomous implementation of transparent and accountable electoral processes (3);

(c) Technical cooperation (regular budget/extrabudgetary): field projects: coordination of and support for international observers (2); design of electoral projects aimed at developing or enhancing the capacity of national electoral authorities, particularly in the areas of gender mainstreaming, voter registration and modernization of electoral processes (15); technical assistance missions to support field projects in support of electoral activities (30).

3.64 The distribution of resources for subprogramme 2 is reflected in table 3.17.

Table 3.17 **Resource requirements: subprogramme 2, Electoral assistance**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	7 194.8	7 194.8	23	23
Non-post	366.0	336.3	–	–
Subtotal	**7 560.8**	**7 531.1**	**23**	**23**
Extrabudgetary	380.5	913.7	–	1
Total	**7 941.3**	**8 444.8**	**23**	**24**

3.65 The amount of $7,194,800 under posts would provide for the continuation of 23 posts (1 D-2, 1 D-1, 4 P-5, 7 P-4, 3 P-3 and 7 General Service (Other level)). Non-post resources in the amount of $336,300 would provide for consultants for specialized country-specific expertise not available in-house and official travel. The decrease of $29,700 under non-post resources reflects reductions under travel of staff that take into account the anticipated impact of the approved standards of accommodation for air travel.

3.66 Estimated extrabudgetary resources for the biennium 2016-2017 amounting to $913,700 would finance needs assessment missions that might be undertaken as the first response to a request for electoral assistance and urgent electoral missions related to conflict prevention or mission start-up. They would also cover the cost of one new D-1 post anticipated to be created in the biennium 2016-2017 which will be submitted for approval in accordance with established procedures, as well as the costs of critical electoral activities as new needs arise in the course of an electoral assistance programme and the maintenance and ongoing support of a single electoral roster; knowledge management system that includes research on important policy issues, development of guidelines and international standards, lessons learned and performance monitoring and evaluation; finance the organization of, or participation in, workshops and conferences on electoral

issues; and cover the cost of post-election assessments for coordination with system-wide post-conflict peacebuilding and/or democratization efforts. The increase broadly reflects the expected level of contributions to support existing activities.

Subprogramme 3
Security Council affairs

Resource requirements (before recosting): $13,715,000

3.67 Responsibility for subprogramme 3 is vested in the Security Council Affairs Division, which provides advice and substantive services to the Council and its subsidiary organs, and the Military Staff Committee. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 3 of programme 2 of the biennial programme plan for the period 2016-2017.

Table 3.18 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To facilitate the deliberations and effective decision-making by the Security Council and its subsidiary organs

			Performance measures		
Expected accomplishments of the Secretariat	*Indicators of achievement*		*2016-2017*	*2014-2015*	*2012-2013*
(a) Improved organizational and procedural aspects of meetings servicing as well as enhanced substantive and technical secretariat support to the Member States and other participants at the mandated meetings	Degree of satisfaction indicated by members of the Security Council, as well as the wider United Nations membership, with the services provided by the Security Council Affairs Division [percentage of favourable feedback]	Target	100	100	95
		Estimate		100	100
		Actual			100
(b) Improved access to information relating to the work of the Security Council and its subsidiary organs	Increase in the number of pages viewed of the online *Repertoire of the Practice of the Security Council* [millions of pages viewed]	Target	0.49*	1.77	0.47
		Estimate		0.48*	1.73
		Actual			0.54
	Increase in the number of visits to the Security Council home page [millions of visits]	Target	9.57	5.32	4.76
		Estimate		7.98	5.19
		Actual			6.65
(c) Decisions of the Security Council and its subsidiary organs requiring substantive support by the subprogramme are implemented	100 per cent of experts recommended to the sanctions committee within two weeks of the renewal of the mandate of a sanctions regime and within six weeks of a new sanctions mandate [percentage]	Target	100	100	–
		Estimate		100	100
		Actual			100
	Missions of the Security Council and its subsidiary organs are carried out within the time frame stipulated by the relevant organ [percentage of comprehensive mission reports issued in a timely manner]	Target	100	100	100
		Estimate		100	100
		Actual			100

* Figures adjusted owing to change in methodology for collection of website statistics for pages viewed.

External factors

3.68 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that there is political will on the part of Member States.

Outputs

3.69 During the biennium 2016-2017, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) General Assembly: parliamentary documentation: notifications of the Assembly by the Secretary-General under paragraph 2 of Article 12 of the Charter of the United Nations (2); reports of the Security Council to the General Assembly (2);

(ii) Security Council:

a. Substantive servicing of meetings: meetings and consultations of the Council as a whole, as required (1); meetings of informal working groups of the Council and bilateral and group consultations, as required (1); meetings of subsidiary organs of the Council, including sanctions committees, as required (1);

b. Parliamentary documentation: documentation of the Security Council issued with the facilitation of the subprogramme (1); documentation relating to the work of the subsidiary organs of the Council, including sanctions committees (1); lists of communications from private individuals and non-governmental bodies pursuant to paragraph A of the appendix to the provisional rules of procedure of the Security Council (2); resolutions and decisions of the Security Council (2); summary statement by the Secretary-General on matters of which the Council is seized (weekly addenda) (2);

(iii) Assistance to representatives, rapporteurs: maintenance of a roster of experts to facilitate timely recruitment of qualified persons for such expert panels (1); provision of administrative support and substantive guidance to expert panels mandated by the Security Council, including in connection with the monitoring and implementation of sanctions (1);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: supplements to update the *Repertoire of the Practice of the Security Council* (1);

(ii) Fact-finding missions: missions of members and/or Chair of subsidiary organs of the Council, including sanctions committees (2); and missions of the Security Council to countries or regions in connection with matters of which the Council is seized (4);

(iii) Technical material: continued development of the posting of Security Council documents on the United Nations website, including the *Repertoire* in all official languages (1); enhancement and redesign of the web pages of subsidiary bodies, maintenance of committee sanctions lists and the Consolidated United Nations Security Council Sanctions List, as requested by members (1);

(c) Technical cooperation (regular budget): training courses, seminars and workshops: orientation of new Council members with respect to the evolving practices, procedures and working methods of the Council and its subsidiary organs (4).

3.70 The distribution of resources for subprogramme 3 is reflected in table 3.19.

Table 3.19 **Resource requirements: subprogramme 3, Security Council affairs**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	13 650.5	13 485.8	50	49
Non-post	232.6	229.2	–	–
Subtotal	**13 883.1**	**13 715.0**	**50**	**49**
Extrabudgetary	328.6	261.6	1	1
Total	**14 211.7**	**13 976.6**	**51**	**50**

3.71 The amount of $13,485,800 under posts would provide for 49 posts (1 D-2, 3 D-1, 7 P-5, 7 P-4, 4 P-3, 5 P-2/1, 3 General Service (Principal level) and 19 General Service (Other level)). The decrease of $164,700 under posts reflects the abolishment of one General Service (Other level) post in line with resolution 69/264, part of which accommodates the proposed reclassification of one Assistant Secretary-General post to the Under-Secretary-General level in the United Nations Office to the African Union.

3.72 Non-post resources in the amount of $229,200 would provide for general temporary assistance, consultants, travel of staff and contractual services. The decrease of $3,400 under non-post resources reflects a reduction under travel of staff that takes into account the anticipated impact of the approved standards of accommodation for air travel.

3.73 Estimated extrabudgetary resources for the biennium 2016-2017, amounting to $261,600, would provide for the retention of the services of temporary staff supporting the Security Council Practices and Charter Research Branch in the preparation of supplements to the *Repertoire of the Practice of the Security Council*.

Subprogramme 4
Decolonization

Resource requirements (before recosting): $1,572,000

3.74 Responsibility for subprogramme 4 lies with the Decolonization Unit, which will provide support to the Special Committee on the Situation with regard to the Implementation of the Declaration on the Granting of Independence to Colonial Countries and Peoples, as well as to the General Assembly. The issues related to decolonization are guided by the relevant provisions of the Charter of the United Nations and by the principles of the Declaration on the Granting of Independence to Colonial Countries and Peoples contained in Assembly resolutions 1514 (XV) and 1541 (XV) and other relevant Assembly resolutions. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 4 of programme 2 of the biennial programme plan for the period 2016-2017.

Table 3.20 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To promote the decolonization process in accordance with the Charter of the United Nations and relevant resolutions of the General Assembly for the 17 Non-Self-Governing Territories so as to bring about the complete eradication of colonialism

Expected accomplishments of the Secretariat	*Indicators of achievement*		*Performance measures*		
			2016-2017	*2014-2015*	*2012-2013*
The Special Committee and the General Assembly will be able to carry out their decolonization mandates and make progress in the decolonization process of the 17 Non-Self-Governing Territories	Timely submission of parliamentary documents [percentage of documents submitted on time]	Target	100	100	100
		Estimate		100	100
		Actual			100
	Sustained level of support to the work of the Special Committee in facilitating communication with the administering Powers [percentage of Secretariat working papers prepared with involvement of the administering Powers]	Target	100	100	100
		Estimate		100	100
		Actual			100

External factors

3.75 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) administering Powers transmit, in a timely manner, information on the Territories under their respective administration, pursuant to Article 73 *e* of the Charter of the United Nations; (b) Member States continue to support the decolonization process; (c) the specialized agencies provide information on their relevant activities in the Non-Self-Governing Territories; and (d) the administering Powers cooperate with the Special Committee in the implementation of the relevant resolutions and decisions of the United Nations.

Outputs

3.76 During the biennium 2016-2017, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) General Assembly:

a. Substantive servicing of meetings: plenary meeting of the Assembly (2); and of the Special Political and Decolonization Committee (Fourth Committee) (16);

b. Parliamentary documentation: reports on information on Non-Self-Governing Territories transmitted under Article 73 *e* of the Charter (2); reports on offers by Member States of study and training facilities for inhabitants of Non-Self-Governing Territories (2); reports on the implementation of the Declaration on the Granting of Independence to Colonial Countries and Peoples by the specialized agencies and the international institutions associated with the United Nations (2);

(ii) Special Committee on the Situation with regard to the Implementation of the Declaration on the Granting of Independence to Colonial Countries and Peoples:

a. Substantive servicing of meetings: plenary meetings of the Special Committee (60); meetings of the Caribbean and Pacific regional seminars (12); meetings of the Bureau of the Special Committee (40); meetings of the Bureau of the Special Committee with the Secretary-General (2);

b. Parliamentary documentation: reports of the Rapporteur on Puerto Rico (2); working papers on the Non-Self-Governing Territories, namely, American Samoa, Anguilla, Bermuda, British Virgin Islands, Cayman Islands, Falkland Islands (Malvinas), French Polynesia, Gibraltar, Guam, Montserrat, New Caledonia, Pitcairn, Saint Helena, Tokelau, Turks and Caicos Islands, United States Virgin Islands, Western Sahara (34);

(iii) Economic and Social Council:

a. Substantive servicing of meetings: substantive servicing of the Council meetings, as required (4);

b. Parliamentary documentation: reports on activities of the specialized agencies and other organizations of the United Nations system with regard to the implementation of the Declaration on the Granting of Independence to Colonial Countries and Peoples (2);

(b) Other substantive activities (regular budget): technical material, development and substantive maintenance of the website on decolonization (16).

3.77 The distribution of resources for subprogramme 2 is reflected in table 3.21.

Table 3.21 **Resource requirements: subprogramme 4, Decolonization**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	1 572.0	1 572.0	5	5
Total	**1 572.0**	**1 572.0**	**5**	**5**

3.78 The amount of $1,572,000 would provide for the continuation of five posts (1 D-1, 1 P-5, 1 P-4 and 2 General Service (Other level)) of the Decolonization Unit. Requirements for general temporary assistance and overtime are provided centrally under programme support. Resources for visiting missions of the Special Committee and for travel of representatives from Non-Self-Governing Territories to participate in the work of the Special Committee are provided for separately under section 2, General Assembly and Economic and Social Council affairs and conference management.

Subprogramme 5
Question of Palestine

Resource requirements (before recosting): $5,763,400

3.79 Substantive responsibility for subprogramme 5 is vested in the Division for Palestinian Rights. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 5 of programme 2 of the biennial programme plan for the period 2016-2017.

Table 3.22 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To enable the Palestinian people to exercise their inalienable rights through a comprehensive, just and lasting settlement of the question of Palestine

Expected accomplishments of the Secretariat	*Indicators of achievement*		*Performance measures*		
			2016-2017	*2014-2015*	*2012-2013*
Heightened international awareness of the question of Palestine, as well as international support for the rights of the Palestinian people and the peaceful settlement of the question of Palestine through the work of the Committee on the Exercise of the Inalienable Rights of the Palestinian People and the Division for Palestinian Rights	Sustained level of dialogue, engagement and support on the part of the international community for the programme's objectives [number of resolutions adopted]	Target	4	4	4
		Estimate		4	4
		Actual			4
	[number of international meetings and conferences]	Target	8	8	8
		Estimate		8	8
		Actual			8
	[number of International Days of Solidarity with the Palestinian People]	Target	2	2	2
		Estimate		2	2
		Actual			2
	Continued involvement of civil society organizations in support of the efforts of the Committee and the United Nations towards a comprehensive, just and lasting settlement of the question of Palestine [number of civil society conferences, public forums, meetings and consultations between the Committee and civil society organizations]	Target	4	4	4
		Estimate		4	4
		Actual			4
	Increase in international awareness of the question of Palestine, including through an increased number of quality briefing notes, informational materials and resources provided by the Division for Palestinian Rights [number of briefing notes, informational materials and resources]	Target	140	–	–
		Estimate		125	–
		Actual			118

External factors

3.80 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that the situation on the ground and developments in the political process are conducive to the full implementation of the subprogramme.

Outputs

3.81 During the biennium 2016-2017, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget): Committee on the Exercise of the Inalienable Rights of the Palestinian People:

(i) Substantive servicing of meetings: Committee and Bureau meetings (20 and 30, respectively); international meetings and conferences (8) (1 in North America, 2 in Europe, 2 in the Middle East, 1 in Africa, 1 in Asia and the Pacific and 1 in Latin America and the Caribbean); consultations with civil society organizations (2) (1 in New York and 1 in Geneva);

(ii) Parliamentary documentation: annual reports of the Committee to the General Assembly (2); Committee correspondence; substantive notes, working papers, talking points, statements and other material for meetings of the Committee, the Bureau and other meetings in which the Committee participates; compilation of resolutions and decisions of the General Assembly and the Security Council relating to the question of Palestine (2); draft programme of work (2); substantive notes, agendas, draft statements, final documentation and Chairman's reports for eight international meetings and conferences and two consultations with civil society organizations (24);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: annual bulletin and annual note on the commemoration of the International Day of Solidarity with the Palestinian People (4); bimonthly NGO Action News (48); final reports of international meetings and conferences convened under the auspices of the Committee (8); monthly bulletin on United Nations and intergovernmental action relating to the question of Palestine (24); monthly chronology of developments relating to the question of Palestine based on regular monitoring of news media, the Internet and various publications (24); periodic reviews of developments related to the Middle East peace process (6); studies and information notes (4);

(ii) Exhibits, guided tours, lectures: annual Palestinian exhibit or a cultural event in connection with the International Day of Solidarity with the Palestinian People at Headquarters, including film screenings (2); briefings of United Nations officials, visitors, non-governmental organizations and others (12);

(iii) Booklets, fact sheets, wallcharts, information kits: information materials and services, including in electronic form, and ongoing maintenance and expansion of the United Nations Information System on the Question of Palestine and other websites (24);

(iv) Special events: annual observance of the International Day of Solidarity with the Palestinian People on 29 November; other special events organized at the discretion of the Committee (4); information-sharing, outreach efforts and participation in meetings of civil society in support of the Committee's work and objectives (4);

(v) Technical material: administration, maintenance and development of the United Nations Information System on the Question of Palestine (2); databases on non-governmental organizations, experts and non-United Nations documentation; Internet and intranet sites of the Division and Committee, social media accounts (2);

(c) Technical cooperation (regular budget): training courses, seminars and workshops: assistance to the Palestinian Government through an annual training programme for staff of the Government prepared and conducted by the Division for Palestinian Rights; support for the participation of Palestinian representatives in events other than those organized by the Division for Palestinian Rights but which are supported by the Committee (6).

3.82 The distribution of resources for subprogramme 2 is reflected in table 3.23.

Table 3.23 **Resource requirements: subprogramme 5, Question of Palestine**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	4 431.8	4 178.4	16	16
Non-post	1 630.4	1 585.0	–	–
Total	**6 062.2**	**5 763.4**	**16**	**16**

3.83 The amount of $4,178,400 under posts would provide for partial financing of the existing 16 posts (1 D-1, 1 P-5, 3 P-4, 5 P-3 and 6 General Service (Other level)). The decrease of $253,400 under posts relates to the proposed freezing of recruitment against an established post in line with resolution 69/264.

3.84 The amount of $1,585,000 under non-post items will provide for general temporary assistance and temporary assistance for meetings, travel of representatives, travel of staff, general operating expenses hospitality, and office supplies. The decrease of $45,400 under non-post resources is due to a decrease under other staff costs relating mainly to the discontinuation of a one-time provision for a post abolished in the biennium 2014-2015, and a decrease under travel of staff that takes into account the anticipated impact of the approved standards of accommodation for air travel.

Subprogramme 6
Counter-Terrorism Implementation Task Force

Resource requirements (before recosting): $2,078,200

3.85 Substantive responsibility for subprogramme 6 is vested in the Office of the Counter-Terrorism Implementation Task Force, including the United Nations Counter-Terrorism Centre, which plays the central role in ensuring overall coordination and coherence in the counter-terrorism efforts of the United Nations system and facilitating and providing capacity-building assistance to Member States. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 6 of programme 2 of the biennial programme plan for the period 2016-2017.

Table 3.24 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To enhance the capacity of Member States to respond effectively to the threat of international terrorism

Expected accomplishments of the Secretariat	*Indicators of achievement*	*Performance measures*	*2016-2017*	*2014-2015*	*2012-2013*
(a) Effective implementation of the United Nations Global Counter-Terrorism Strategy	Increase in the number of joint initiatives within the United Nations system and other participating entities [number of inter-agency projects/ initiatives on supporting implementation of the Strategy]	Target	28	22	10
		Estimate		22	16
		Actual			10

Expected accomplishments of the Secretariat	*Indicators of achievement*		*Performance measures*		
			2016-2017	*2014-2015*	*2012-2013*
	Increase in the number of countries receiving coordinated United Nations assistance for the integrated implementation of the Global Strategy	Target	7	5	3
		Estimate		5	3
		Actual			3
(b) Enhanced collaboration among Member States, entities of the United Nations system, other international and regional organizations, and civil society partners to implement the United Nations Global Counter-Terrorism Strategy	Increase in the number of initiatives and activities undertaken by the Counter-Terrorism Implementation Task Force with Member States, international and regional organizations, and civil society to promote the implementation of the Global Strategy	Target	22	3	2
		Estimate		3	3
		Actual			2
	[number of capacity-building workshops to facilitate the implementation of the Strategy]				

External factors

3.86 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) Member States are willing to strengthen cooperation among themselves and Governments are willing to cooperate with each other in combating terrorism; (b) the relevant United Nations system entities are ready to work together on the programme initiatives and activities under the auspices of the Task Force, providing required substantive input, taking pertinent implementation leadership and providing operational support; (c) relevant international and regional organizations and national institutions are ready to collaborate with the Task Force on relevant programme initiatives and activities; and (d) there exists the required level of capacity on the part of the recipient countries to work with the Task Force and its entities.

Outputs

3.87 During the biennium 2016-2017, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Substantive servicing of meetings: biennial review of the United Nations Global Counter-Terrorism Strategy (8); briefings to the General Assembly (8); United Nations system-wide counter-terrorism coordination meetings (12); High-level meeting on counter-terrorism (1);

(ii) Parliamentary documentation: report of the Secretary-General on the implementation of the United Nations Global Counter-Terrorism Strategy by the United Nations system (1); reports by the nine Task Force working groups on sharing best practices and experiences in implementing various elements of the Strategy (1); Counter-Terrorism Implementation Task Force newsletter ("The Beam") (6);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Technical material: quarterly update of the website of the Task Force (8); monthly update of the Integrated Assistance for Countering Terrorism portal (24);

(ii) Substantive servicing of inter-agency meetings: capacity-building workshops to facilitate the implementation of the Strategy and to enhance international cooperation on implementation of the Strategy (22).

3.88 The distribution of resources for subprogramme 6 is reflected in table 3.25.

Table 3.25 **Resource requirements: subprogramme 6, Counter-Terrorism Implementation Task Force**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	1 904.5	1 904.5	6	6
Non-post	193.0	173.7	–	–
Subtotal	**2 097.5**	**2 078.2**	**6**	**6**
Extrabudgetary	18 898.1	26 570.6	11	22
Total	**20 995.6**	**28 648.8**	**17**	**28**

3.89 The amount of $1,904,500 under posts would provide for the continuation of six posts (1 D-2, 1 P-5, 1 P-4, 1 P-3 and 2 General Service (Other level)). The amount of $173,700 under non-post resources would provide for travel of staff. The decrease of $19,300 under non-post resources reflects the reduction under travel of staff that takes into account the anticipated impact of the approved standards of accommodation for air travel.

3.90 Estimated extrabudgetary resources for the biennium 2016-2017, amounting to $26,570,600, including 22 posts (1 D-1, 2 P-5, 7 P-4, 4 P-3, 2 P-2, 6 General Service (Other level)) would provide for essential support to fulfil the functions of the Office of the Task Force including the United Nations Counter-Terrorism Centre in supporting the implementation of the United Nations Global Counter-Terrorism Strategy. The increase of $7,672,500 in 2016-2017 is attributable to the anticipated creation of 11 new posts (1 D-1, 2 P-5, 4 P-4, 1 P-2 and 3 General Service (Other level)) and related activities to strengthen the capacity of the United Nations Counter-Terrorism Centre in implementing its programme of work, including: (a) organizing capacity-building workshops to facilitate the implementation of the Strategy and enhance international cooperation on implementation of the Strategy; (b) coordinating policy advice, sharing best practices in countering terrorism and supporting the implementation of various elements of the Strategy facilitated by nine Task Force working groups; and (c) assisting with the integrated implementation of the Strategy and United Nations system-wide delivery, facilitated by the Integrated Assistance for Countering Terrorism Initiative. The new D-1 post proposed to be created in the biennium 2016-2017 will be submitted for approval in accordance with established procedures. The increase is partially offset by the transfer to the Programme Support Section, of one P-3 position to provide financial, administrative and other support services to the existing extrabudgetary staff and activities.

4. Programme support

Resource requirements (before recosting): $6,554,000

3.91 The Executive Office provides administrative, managerial and programme support necessary for the implementation of the mandated activities of the Department. It assists the Under-Secretary-General in the preparation of the proposed biennial programme plans, the preparation and monitoring of the programme budget, the management of trust funds and extrabudgetary resources, relevant support services for the efficient utilization of human resources and the planning, control and coordination of requirements related to general office administration. In addition, it provides

administrative and logistical support to a number of special representatives and envoys of the Secretary-General and to peacebuilding offices and special political missions. The Executive Office also handles the Department's information technology needs, including the maintenance and upgrading of computer equipment and user applications through its Information Management Team.

3.92 The distribution of resources for programme support is reflected in table 3.26.

Table 3.26 **Resource requirements: programme support**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	3 155.7	3 064.1	14	14
Non-post	3 622.2	3 489.9	–	–
Subtotal	**6 777.9**	**6 554.0**	**14**	**14**
Extrabudgetary	1 618.8	2 481.8	6	9
Total	**8 396.7**	**9 035.8**	**20**	**23**

3.93 The amount of $3,064,100 under posts would provide for the continuation of 14 posts (1 D-1, 2 P-4, 1 P-2, 2 General Service (Principal level) and 8 General Service (Other level). The amount of $3,489,900 under non-post resources would provide for other staff costs, contractual services, general operating expenses, office supplies and subscriptions, and furniture and equipment.

3.94 The decrease of $91,600 under posts reflects the proposed freezing of recruitment against an established post. The decrease of $132,300 under non-post resources primarily reflects reductions in stationery and supplies as well as communications costs under general operating expenses. The proposed reductions under posts and non-post items are in line with General Assembly resolution 69/264.

3.95 Estimated extrabudgetary resources for the biennium 2016-2017, amounting to $2,481,800, including 9 posts (1 P-4, 3 P-3, 1 General Service (Principal level) and 4 General Service (Other level)), would complement the Department's capacity to implement activities funded by extrabudgetary resources. The increase of $863,000 in the biennium 2016-2017 reflects the inward transfer of one P-3 post previously reflected under subprogramme 6, providing financial, administrative and other support services to the extrabudgetary staff and activities, and two new posts (1 P-3 and 1 General Service (Principal level)) to support the increase in extrabudgetary activities under subprogramme 6.

B. Special political missions

Resource requirements (before recosting): $1,124,400,000

3.96 By its resolution 67/248, the General Assembly decided, that the overall provision for special political missions requested in section 3 of the proposed programme budget for the biennium 2014-2015 should be $1,081.1 million. The overall level of the revised appropriation for the biennium 2014-2015 under this component, as of April 2015, amounts to $1,115,864,400, which does not reflect full appropriation for UNAMA and UNSMIL for the biennium 2014-2015. A biennial provision is included in the proposed programme budget for 2016-2017 in the amount of $1,130,400,000 for special political missions, in accordance with General Assembly resolution

69/264, which is further reduced by $6 million as part of efficiencies expected in line with resolution 69/264. The provision does not take into account one mission, the Panel of Experts for South Sudan, which was established in March 2015, after the decision of the General Assembly on the budget outline.

3.97 In accordance with established procedures, the utilization of the amount will be subject to individual legislative mandates and approval by the General Assembly as and when the Assembly and/or the Security Council establish or renew such mandates. Once the Advisory Committee has reviewed such proposals and made its recommendations, the Assembly would take action as to whether such requirements would represent an appropriate charge against the provision of $1,124,400,000 for special political missions.

3.98 Any additional requirements above the provision of $1,124,400,000 would continue to be treated in accordance with the provisions of annex I, paragraph 11, of General Assembly resolution 41/213.

3.99 The distribution of resources for special political missions is reflected in table 3.27.

Table 3.27 **Resource requirements: special political missions**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Non-post	1 115 864.4	1 124 400.0	–	–
Total	**1 115 864.4**	**1 124 400.0**	**–**	**–**

3.100 The resource requirements indicated in table 3.27 reflect the provision for special political missions approved by the General Assembly in its resolution 69/264. The increase of $8,535,600 reflects the net effect of: (a) an increase of $14,535,600 representing the difference between the appropriation for 2014-2015 as of April 2015 for special political missions and the biennial provision for 2016-2017 for special political missions approved by the General Assembly in resolution 69/264, not taking into account that the appropriation for UNAMA and UNSMIL are not for the full biennium 2014-2015; which are partly offset by (b) a decrease of $6 million as expected efficiencies in line with General Assembly resolution 69/264.

C. Office of the United Nations Special Coordinator for the Middle East Peace Process

Resource requirements (before recosting): $17,860,300

3.101 The Office of the United Nations Special Coordinator for the Middle East Peace Process was established in accordance with General Assembly resolution 48/213, in which the Assembly requested the Secretary-General to ensure the coordinated work of the United Nations system for an adequate response to the needs of the Palestinian people and to mobilize financial, technical and economic assistance, and with its resolution 49/88, in which the Assembly welcomed the appointment of the Special Coordinator. The Special Coordinator serves as the United Nations focal point for the Middle East peace process, including the socioeconomic aspects of the peace process and related United Nations development assistance for Jordan, Lebanon, Palestine and the Syrian Arab Republic.

3.102 The Special Coordinator will continue to develop ways to support the Middle East peace process and provide a coordinated United Nations response to the development and humanitarian needs of the Palestinian people in support of the Palestinian statehood agenda. This will include responding to requests from negotiating parties, the Quartet and Member States for assistance related to the diplomatic and socioeconomic aspects of the peace process. The Special Coordinator will also continue to develop and provide recommendations on diplomatic, legal, socioeconomic and security issues as part of the United Nations diplomatic input to the Middle East talks and related consultations, in close coordination with relevant United Nations agencies and programmes. The Special Coordinator will continue to play a leading role in both formal and informal coordination mechanisms and will provide political and humanitarian guidance and support to United Nations agencies and programmes.

3.103 In the aftermath of the conflict in Gaza in 2014, the Office of the United Nations Special Coordinator for the Middle East Peace Process UNSCO has stepped up its effort to promote the reunification of Gaza and the West Bank under one legitimate authority responsible for governance and reconstruction in Gaza. The Office will continue to lead the United Nations efforts to reach a sustainable ceasefire in Gaza and the lifting of the remaining closures in the context of full implementation of Security Council resolution 1860 (2009).

3.104 UNSCO continues to improve cooperation, with regional United Nations missions and agencies such as UNTSO and UNDP to benefit from economies of scale, negotiated contracts, shared facilities and services, established processes, and shared committees.

3.105 At the programme level, the Office of the Special Coordinator plays a leading role in coordinating the humanitarian and development work of the 24 United Nations agencies and programmes in Palestine and facilitates inter-agency collaboration. The Office coordinates meetings of the United Nations country team, supports agency negotiations on access and movement, and actively promotes and participates in sectoral and thematic working groups. At the regional level, the Office has reinforced its collaboration with several missions and programmes and facilitates regular meetings of peace operations and other United Nations agencies operating in the region, with a view to enhancing and integrating coordination, information-sharing and analysis in a rapidly changing Middle East.

3.106 Through enhanced coordination and support provided by the Office of the Special Coordinator, United Nations agencies are able to effectively and efficiently leverage their comparative advantages, resulting in greater impact of their respective programming in support of the development and humanitarian agenda of the Government of Palestine.

3.107 The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 7 of programme 2 of the biennial programme plan for the period 2016-2017.

Table 3.28 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To advance the Middle East peace process towards a comprehensive, just and lasting peace

Expected accomplishments of the Secretariat	*Indicators of achievement*		*Performance measures*		
			2016-2017	*2014-2015*	*2012-2013*
(a) Participants will re-engage in taking parallel steps towards a lasting peace	Increased frequency of negotiations between parties involved in the conflict, with support of the United Nations [number of meetings involving or initiated by the Special Coordinator]	Target	1 000	1 000	600
		Estimate		1 000	600
		Actual			900

Expected accomplishments of the Secretariat	*Indicators of achievement*		*Performance measures*		
			2016-2017	*2014-2015*	*2012-2013*
(b) Mobilization of resources for improving the humanitarian conditions and development needs of the Palestinian people	The level of resources made available for improving the socioeconomic conditions of the Palestinian people is maintained in accordance with their needs	Target	1 500	2 000	1 800
		Estimate		2 000	1 800
		Actual			1 830
	[millions of United States dollars]				
(c) Coordinated response to the humanitarian and development needs of the Palestinian people and institutions	Increase in the number of coordinated activities carried out by the United Nations system in accordance with the integrated strategic framework, the United Nations Development Assistance Framework and the consolidated appeals process	Target	15	15	15
		Estimate		15	15
		Actual			7
	[number of country programmes jointly implemented by the United Nations system organizations]				
	[percentage of resources funded out of those requested in the consolidated appeals process]	Target	78	70	75
		Estimate		70	75
		Actual			65

External factors

3.108 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the Palestinian State remains viable and there is political will on the part of all parties to maintain a ceasefire and continue engaging in a meaningful framework of political dialogue, and to cooperate with the Office of the United Nations Special Coordinator for the Middle East Peace Process and the United Nations country team in the performance of its functions; (b) there is adequate political and financial support by Member States; (c) the security situation in the area is favourable; and (d) the political and security environment in Gaza after the war in July-August 2014 allows the implementation of humanitarian and development programmes.

Outputs

3.109 During the biennium 2016-2017, the following outputs will be delivered:

(a) Other substantive activities (regular budget):

(i) Fact-finding missions: maintenance of contacts with Governments and their accredited representatives in the region (112); supervising the implementation of Gaza reconstruction mechanism (48); special Coordinator's meetings with the parties and other relevant actors in support of negotiation efforts towards a peace process (300); outreach (meetings) to non-governmental and civil society organizations, academia and think tanks, as relevant, on the role of the United Nations in the peace and other political processes in Palestine (200); provision of political guidance to United Nations agencies and offices operating in Palestine through reviews of their official reports and other publications, and meetings (400);

(ii) Press releases, press conferences, press meetings, and establishment and maintenance of contacts with the media (48);

(iii) Technical material: assistance and guidance in support of donor coordination mechanisms (25); briefings for Arab partners in the region (48); briefings to the Security Council as required (24 regular and 4 ad hoc) (28); collection and analysis of relevant substantive information (112);

(iv) Documentation for inter-agency meetings: quarterly reports on the economic situation in Palestine (8 over the two-year period);

(b) Conference services, administration, oversight (regular budget): administration: organization of regular meetings and consultations with the relevant parties and actors (150).

3.110 The distribution of resources for the Office of the Special Coordinator for the Middle East Peace Process is reflected in table 3.29.

Table 3.29 **Resource requirements: Office of the Special Coordinator for the Middle East Peace Process**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	14 456.5	14 962.7	66	66
Non-post	2 963.1	2 897.6	–	–
Total	**17 419.6**	**17 860.3**	**66**	**66**

3.111 The amount of $14,962,700 under posts would provide for 66 posts (1 USG, 1 D-2, 5 P-5, 4 P-4, 8 P-3, 13 Field Service, 5 National Professional Officers and 29 Local level). The increase of $506,200 is the net result of (a) an increase of $564,000 related to the reclassification of 6 Close Protection Officer posts from the Security Service level to the Field Service level, partially offset by (b) a decrease of $57,800 related to the downward reclassification of one Liaison Officer post from the P-5 level to the P-4 level, in line with General Assembly resolution 69/264.

3.112 The amount of $2,897,600 under non-post resources would provide for other staff costs, travel of staff, contractual services, general operating expenses, hospitality, supplies and materials, and furniture and furniture and equipment. The decrease of $65,500 reflects reductions under travel of staff that take into account the anticipated impact of the approved standards of accommodation for air travel, and further reductions in operational expenses that the office plans to bring about in line with Assembly resolution 69/264.

D. Peacebuilding Support Office

Resource requirements (before recosting): $5,937,300

3.113 The United Nations Peacebuilding Commission, the Peacebuilding Fund and the Peacebuilding Support Office were established by concurrent resolutions of the General Assembly (resolution 60/180) and the Security Council (resolutions 1645 (2005) and 1646 (2005)). The Peacebuilding Support Office supports the work of the Peacebuilding Commission in all its substantive aspects and manages the Peacebuilding Fund on behalf of the Secretary-General.

3.114 The key tasks of the Peacebuilding Commission include helping to marshal resources and ensuring predictable financing for immediate post-conflict activities and sustained financial investment over the medium to longer term; ensuring sustained attention by the international community to post-

conflict recovery; and improve the coordination of all relevant actors within and outside the United Nations and to develop best practices.

3.115 The Peacebuilding Support Office will continue to support the work of the Peacebuilding Commission through the preparation of analytical background material and the provision of policy advice to the Commission and its Chairs to facilitate the development and calibration of the Commission's instruments of engagement as well as the planning of and follow-up to activities, priorities and undertakings. The Office will continue to support and advise the Chair of the Commission as well as its country-specific configurations, through planning and reporting on field visits and preparing and facilitating thematic discussions, outreach, and specific active engagements by the Commission, its country-specific configurations and the Working Group on Lessons Learned. The Office will place particular emphasis on ensuring effective support to countries emerging from conflict and aiding the Commission to implement the recommendations of the 2015 review of the United Nations peacebuilding architecture.

3.116 The Peacebuilding Support Office will also continue to promote collaboration among relevant entities of the United Nations system to ensure enhanced support for the work of the Peacebuilding Commission. The Office will continue to provide training, tools and guidance development as well as technical support to peacebuilding efforts at the country level and to advance the implementation of the recommendations accepted by the intergovernmental organs, including the 2015 review of the peacebuilding architecture, and as reflected in successive reports of the Secretary-General on peacebuilding in the aftermath of conflict. The Office function of supporting the Commission will extend to ensuring a more coherent approach of the United Nations in the countries that receive advice from the Commission and which benefit from support from the Peacebuilding Fund.

3.117 As part of its effort to promote a coherent approach of the United Nations to peacebuilding and to strengthen synergy with other entities of the United Nations system, the Peacebuilding Support Office convenes the Senior Peacebuilding Group, which brings together representatives of relevant departments, funds and programmes at the level of Assistant Secretary-General and the Peacebuilding Contact Group at the working level. The Office also participates in various interdepartmental committees as well as the committees convened by the Secretary-General, for example the Policy Committee, and ensures involvement of the operational arms of the United Nations where relevant to the work of the Peacebuilding Support Office and vice versa.

3.118 The Peacebuilding Fund contributes to consolidating peace by funding projects designed to respond to imminent threats to the peace process, build or strengthen national capacities to promote peaceful resolution of conflict, stimulate economic revitalization and re-establish essential administrative services and the rule of law. The Peacebuilding Support Office will continue to review the project proposals, share those reviews with entities of the United Nations system and make recommendations on allocation of funding subject to the approval of the Secretary-General.

3.119 The Peacebuilding Support Office will continue to provide policy support on peacebuilding approaches with the aim of enhancing the effectiveness of the Peacebuilding Commission and the work of the United Nations system in countries emerging from conflict, taking advantage of the recommendations emerging from the 2015 review of the peacebuilding architecture. At the time of writing, six countries remained on the agenda of the Peacebuilding Commission, two of which were in the process of undergoing or looking forward to significant transitions in the scope and nature of the United Nations field presence, while two others were experiencing considerable challenges to peace and security. In addition, peacebuilding continues to be seen and to establish itself as a significant area of United Nations engagement in the field and requiring increased efforts to enhance coherence and reflect on lessons learned, including against the background of

continued requirements for the Secretary-General to report on peacebuilding in the aftermath of conflict, with particular emphasis on impact in the field and reflecting on country-specific context.

3.120 The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 8 of programme 2 of the biennial programme plan for the period 2016-2017.

Table 3.30 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To enhance consolidation of peace in post-conflict countries

Expected accomplishments of the Secretariat	*Indicators of achievement*		*Performance measures*		
			2016-2017	*2014-2015*	*2012-2013*
(a) Effective and efficient functioning of the Peacebuilding Commission in support of post-conflict countries	Number of briefing notes, background papers, policy initiatives/papers to advise the Peacebuilding Commission provided on a timely basis and with the highest standard of quality	Target	288	227	266
		Estimate		227	266
		Actual			196
	Number of formal reports/notes prepared in preparation for or/as précis of the annual session of the Peacebuilding Commission, meetings of the Organizational Committee and country-specific meetings of the Peacebuilding Commission	Target	48	48	48
		Estimate		32	48
		Actual			42
	Number of interactions facilitated by the Peacebuilding Support Office between representatives of the Peacebuilding Commission and relevant United Nations system stakeholders, as well as representatives of political stakeholders at the ambassadorial or capital level, bilateral donors, multilateral donor institutions (international financial institutions) and regional organizations	Target	576	–	–
		Estimate		–	–
		Actual			–
	Percentage of recommendations from the 2015 review of the United Nations peacebuilding architecture pertaining to the Office's support of the Peacebuilding Commission implemented by the Office	Target	75	–	–
		Estimate		–	–
		Actual			–
(b) Effective mobilization of resources for the Peacebuilding Fund and the efficient allocation to prevent relapse into conflict	Annual fundraising target of $100 million pledges to the Peacebuilding Fund is reached [percentage of target reached]	Target	100	100	100
		Estimate		80	100
		Actual			61
	All funds raised in the previous year allocated within the subsequent year [percentage]	Target	100	–	–
		Estimate		149	–
		Actual			138

Expected accomplishments of the Secretariat	Indicators of achievement		Performance measures 2016-2017	2014-2015	2012-2013
	Total percentage of funding decisions made by the Peacebuilding Support Office Appraisal Committee within four weeks of request	Target	100	100	–
		Estimate		95	100
		Actual			–
	Maintained percentage of allocation of the Peacebuilding Fund to countries on the Peacebuilding Commission's agenda	Target	50	–	–
		Estimate		55	–
		Actual			51
(c) Enhanced effectiveness of the United Nations support to national peacebuilding efforts	Increased number of additional policies and formal guidance notes agreed by the Senior Peacebuilding Group	Target	6	4	–
		Estimate		4	2
		Actual			–

External factors

3.121 The Office is expected to achieve its objectives and expected accomplishments on the assumption that: (a) implementation of the priorities in the engagement between the Peacebuilding Commission and countries on its agenda proceed without delay; (b) strong policy and implementation capacity is available in countries on its agenda; (c) legitimate local and national structures are built and supported and relevant actors are involved in the process of peacebuilding; and (d) sufficient contributions are made to the Peacebuilding Fund from donors.

Outputs

3.122 During the biennium 2016-2017, the following outputs will be delivered:

(a) General Assembly: annual report on the work of the Peacebuilding Commission (2); report of the Secretary-General on the Peacebuilding Fund (2);

(b) Peacebuilding Commission: substantive servicing of meetings: Organizational Committee meetings (20); country-specific meetings (78); Chairs' group meetings (8); and the meetings of the Working Group on Lessons Learned (6).

3.123 The distribution of resources for the Peacebuilding Support Office is reflected in table 3.31.

Table 3.31 **Resource requirements: Peacebuilding Support Office**

	Resources (thousands of United States dollars) 2014-2015	2016-2017 (before recosting)	Posts 2014-2015	2016-2017
Regular budget				
Post	5 031.2	5 031.2	14	14
Non-post	964.6	906.1	–	–
Subtotal	**5 995.8**	**5 937.3**	**14**	**14**
Extrabudgetary	4 726.6	4 793.9	8	8
Total	**10 722.4**	**10 731.2**	**22**	**22**

3.124 The amount of $5,031,200 under posts would provide for the continuation of 14 posts (1 Assistant Secretary-General, 1 D-2, 1 D-1, 3 P-5, 4 P-4, 1 P-3, and 3 General Service (Other level)). The amount of $906,100 under non-post resources would provide for other staff costs, travel of representatives, travel of staff, contractual services, general operating expenses, and supplies and materials. The decrease of $58,500 in non-post resources reflects reductions under travel of staff that take into account the anticipated impact of the approved standards of accommodation for air travel, and further reductions in other staff costs in line with General Assembly resolution 69/264.

3.125 The organizational structure of the Office will remain unchanged, comprising the immediate Office of the Assistant Secretary-General, the Peacebuilding Commission Support Branch, the Policy Planning and Application Branch as well as the Financing for Peacebuilding Branch.

3.126 The regular budget resources of the Peacebuilding Office will be complemented by extrabudgetary resources estimated at $4,793,900 generated as programme support for the Peacebuilding Fund, and would cover salary and common staff costs for the continuing posts and non-post requirements including general operating expenses.

3.127 To complement the proposed staffing funded from the regular budget resources, eight posts (1 D-1, 2 P-5, 2 P-4, 1 P-3, 2 General Service (Other level)) will be funded from extrabudgetary resources. Further, two Associate Experts at the P-2 level, and four posts (P-5 level) may be provided through non-reimbursable secondments by other United Nations system organizations. All posts located in the Financing for Peacebuilding Branch are proposed to be funded from extrabudgetary resources utilizing the Peacebuilding Overhead Fund in the light of the direct relationship and responsibilities of the Branch to the Peacebuilding Fund.

E. United Nations Register of Damage Caused by the Construction of the Wall in the Occupied Palestinian Territory

Resource requirements (before recosting): $6,038,300

3.128 The United Nations Register of Damage Caused by the Construction of the Wall in the Occupied Palestinian Territory was established by the General Assembly to serve as a documentary record of the damage caused to all natural and legal persons concerned as a result of the construction of the wall by Israel in the Occupied Palestinian Territory, including in and around East Jerusalem. In accordance with the provisions of General Assembly resolution ES-10/17, an Office for the Register of Damage was set up at the United Nations Office at Vienna as a subsidiary organ of the General Assembly operating under the administrative authority of the Secretary-General and responsible for the establishment and comprehensive maintenance of the Register of Damage.

3.129 In order to accomplish progressive registration of damage claims and to achieve increased awareness on the part of the affected Palestinian natural and legal persons of the possibility of and requirements for filing damage claim forms, it would be necessary to: (a) undertake outreach activities in the Occupied Palestinian Territory, including in and around East Jerusalem; (b) conduct claim reception activities, including distribution of claim forms to potential claimants, provision of technical assistance to potential claimants in completing the claim forms, and collection and delivery of claim forms to the Office of the Register in Vienna; (c) process the claim forms collected and prepare them for submission to the Board of the United Nations Register of Damage; and (d) review claim forms and include in the Register those that the Board decides are in conformity with the established criteria.

3.130 The Office of the Register of Damage will remain active for the duration of the registration process. The establishment of the Register itself is a continuous process, which is likely to last several years, given the thousands of potential claim forms and the continued construction of the

Wall, which may result in new damage claims. The Register will include both printed and electronic versions of the claims, which will be safeguarded at the Office.

3.131 The Office will be responsible for the administration of a community outreach programme to inform the Palestinian public about the possibility of and requirements for filing a claim. To this end, the Office will locally recruit and train claim collectors to provide technical assistance to claimants in filing the claim forms for registration of damage, as well as collecting and sending them, together with supporting documents, to the Office for processing and review in accordance with objective criteria defined in the Register of Damages Rules of Procedure. The Office will also be responsible for maintaining the archive of the Register of Damage, both in paper form and electronically.

3.132 It is expected that, during the biennium 2016-2017, substantive and operational activities of the Office of the Register of Damage, including its outreach campaign in the West Bank and in and around East Jerusalem, the efforts for the claims intake and their processing will continue to increase, provided that there is political will and cooperation of all parties concerned and that the overall security situation does not adversely affect the conditions for the delivery of the outputs of the programme.

3.133 The Office of the Register of Damage continued to make every effort to streamline and rationalize its mandated activities, in order to expedite claims processing to bridge the gap between the number of claims collected and those reviewed by the Office. To that end, the Office has streamlined the internal procedures and continued to further develop its information technology applications.

3.134 The Office of the Register of Damage cooperates closely with the United Nations Office for Project Services, which is the key provider of logistic, human and financial resource services in the implementation of outreach and claims collection projects, funded by extrabudgetary resources. The Office of the Register of Damage also benefits from constructive cooperation with the Office of the United Nations Special Coordinator for the Middle East Peace Process, the Department of Political Affairs, the United Nations Relief and Works Agency for Palestine Refugees in the Near East and the United Nations Office for the Coordination of Humanitarian Affairs. This cooperation includes political advice, information-sharing and operational support.

3.135 The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 9 of programme 2 of the biennial programme plan for the period 2016-2017.

Table 3.32 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To establish and maintain a Register of Damage Caused by the Construction of the Wall in the Occupied Palestinian Territory in accordance with General Assembly resolution ES-10/17

Expected accomplishments of the Secretariat	*Indicators of achievement*		*Performance measures*		
			2016-2017	*2014-2015*	*2012-2013*
(a) Progressive registration of damage claim forms	Additional number of damage claim forms collected	Target	8 000	15 000	15 000
		Estimate		10 000	15 000
		Actual			17 000
	Additional number of damage claim forms processed by the Office of the United Nations Register of Damage	Target	8 000	5 000	3 000
		Estimate		8 000	4 000
		Actual			7 778

Expected accomplishments of the Secretariat	Indicators of achievement		Performance measures 2016-2017	2014-2015	2012-2013
	Additional number of damage claim forms reviewed and registered by the Board of the Register out of those processed by the Office of the Register	Target	8 000	5 000	3 000
		Estimate		8 000	4 000
		Actual			7 778
(b) Increased public awareness of the affected Palestinian natural and legal persons possibility of and the requirements for filing	Additional number of affected natural and legal persons informed about the possibility of and the requirements for filing a damage claim form	Target	80 000	250 000	200 000
		Estimate		320 000	200 000
		Actual			332 000
	[number of communities and municipalities covered by the outreach campaign]	Target	19	60	90
		Estimate		64	55
		Actual			91

External factors

3.136 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) there is political will and cooperation on the part of all parties concerned, as requested by the General Assembly in its resolution ES-10/17; (b) the extrabudgetary resources are available for funding the work of the team on the ground; and (c) the overall security situation in the West Bank and the region does not adversely affect stability, thus rendering it impossible to carry out the mandate of the Register of Damage in the Occupied Palestinian Territory.

Outputs

3.137 During the biennium 2016-2017, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget): General Assembly: parliamentary documentation: annual report of the Board of the United Nations Register of Damage to the General Assembly (2);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Technical material: regular reports to the Secretary-General (4); regular distribution and collection of claim forms (8,000); regular processing of damage claim forms by the Office of the Register of Damage (8,000); regular review and registration of damage claim forms by the Board of the Register (8,000); maintenance of the records of damage claims approved by the Board of the Register (20,000);

(ii) Audiovisual resources: public awareness programme to inform the affected Palestinian natural and legal persons about the possibility of and requirements for filing damage claims for registration (1).

3.138 The distribution of resources for the United Nations Register of Damage is reflected in table 3.33.

Table 3.33 **Resource requirements: United Nations Register of Damage Caused by the Construction of the Wall in the Occupied Palestinian Territory**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	5 061.2	5 061.2	19	19
Non-post	1 031.1	977.1	–	–
Subtotal	**6 092.3**	**6 038.3**	**19**	**19**
Extrabudgetary	2 684.4	2 452.2	13	13
Total	**8 776.7**	**8 490.5**	**32**	**32**

3.139 The amount of $5,061,200 under posts would provide for the continuation of 19 posts (1 D-2, 1 P-5, 5 P-4, 2 P-3, 1 P-2 and 9 General Service (Other level)). The amount of $977,100 under non-post resources would provide for other staff costs, consultancy services for expertise not available in-house, travel of staff, contractual services, general operating expenses, supplies and materials, and furniture and equipment. The decrease of $54,000 reflects reductions in line with resolution 69/264, including reductions under travel of staff taking into account the anticipated impact of the approved standards of accommodation for air travel.

3.140 Extrabudgetary resources estimated at $2,452,200 would complement the regular budget resources and would be utilized for the implementation of the operational activities on the ground, including the outreach programme, the collection of claim forms and technical assistance in completing claim forms, which are not included in the regular budget resources. The decrease reflects the anticipated level of claim intakes and a decrease in logistics expenses.

F. United Nations Office to the African Union

Resource requirements (before recosting): $1,975,900

3.141 The United Nations Office to the African Union (UNOAU) integrated the former United Nations Liaison Office at Addis Ababa, the African Union Peacekeeping Support Team and the United Nations planning team for the African Union Mission in Somalia (AMISOM), as well as the support elements of the Joint Support and Coordination Mechanism of the African Union-United Nations Hybrid Operation in Darfur (UNAMID). The Office was established on 1 July 2010 pursuant to General Assembly resolution 64/288. As agreed with the African Union, the Joint Support and Coordination Mechanism is co-located with UNOAU and relies on that Office for administrative and logistical support. Its substantive mandates have not been integrated into the UNOAU, however, as it is a hybrid structure reporting to the United Nations and the African Union, while the UNOAU is a United Nations structure alone.

3.142 The main objectives of the UNOAU are to: (a) further develop and implement the strategic partnership between the United Nations and the African Union in the area of peace and security; and (b) to partner with the African Union in efforts to enhance capacities to jointly address challenges to peace and security in Africa. The Office provides an improved mechanism for cooperation at the regional level, primarily with the African Union and subregional organizations throughout Africa. UNOAU seeks to build a common United Nations-African Union understanding of the causes and drivers of conflicts and potential conflicts, from which collaborative initiatives to

prevent, manage and resolve conflicts can be developed. The Office works closely with United Nations peacekeeping operations and special political missions on the continent, and, in so doing, enhances United Nations peace and security relations with the African Union. Furthermore, it provides support to United Nations good offices initiatives in southern and eastern Africa, in coordination with the African Union and the respective subregional organizations. UNOAU works with the African Union to develop and implement joint approaches to preventing and addressing conflicts in Africa, and to ensure greater collaboration between the African Union and the various United Nations field missions throughout the continent.

3.143 The Office furthermore seeks to consolidate the partnership with the African Union in the planning and management of peace operations and the development of institutional capacities to strengthen the partnership in initiatives geared towards preventing, managing and resolving conflicts.

3.144 In partnering with the African Union in the area of peace and security, UNOAU coordinates its work with other United Nations actors, particularly through the peace and security cluster of the 10-year capacity-building programme, and liaises and coordinates with other clusters within the programme. The Office also participates in the mechanisms in Addis Ababa that coordinate donors and other partners.

Regional mission cooperation

3.145 The Office will continue to strengthen the United Nations partnership with the African Union by implementing the Joint United Nations-African Union Framework for an Enhanced Partnership in Peace and Security agreed in March 2014 between UNOAU and the African Union Peace and Security Department. The action plans of the framework focused on the following strategic objectives: strengthened early warning and analysis of current peace operations; planning and management of peace operations; improved mechanisms to address issues of common interest at the strategic and technical levels including the high-level Joint Task Force, the annual desk-to-desk collaboration and annual meetings of members of the United Nations Security Council and the African Union Peace and Security Council; and assistance on resource mobilization for African Union operations.

3.146 In supporting dialogue with the African Union Commission, as well as with the regional economic communities on continental peace and security challenges, UNOAU engages the secretariat of the African Union Peace and Security Council, and the African Union Panel of the Wise on conflict prevention and electoral issues. UNOAU also coordinates with the United Nations special political missions and peacekeeping operations on the continent. In the context of the development of the African Standby Force, the Office also coordinates with the United Nations Office in West Africa and the United Nations Office in Central Africa.

3.147 As UNOAU is implementing the existing mandate of the United Nations planning team for AMISOM of providing technical and expert advice to the African Union in the planning and deployment of AMISOM, it maintains close links with the United Nations Support Office for AMISOM (UNSOA) and the United Nations Assistance Mission in Somalia (UNSOM), as well as with other relevant actors, to ensure consistent, comprehensive and well-coordinated planning support and advice to AMISOM.

3.148 UNOAU, in addition to its liaison work on peace and security with the African Union in general, has also become a regional hub for United Nations peace and security activities for the Horn of Africa, Eastern and Southern Africa. In 2013, the Special Representative of the Secretary General to the African Union and Head of UNOAU was designated by the Secretary-General to extend good offices to Eastern and Southern Africa. Hence, UNOAU now also serves as a trouble-shooting special

envoy for any emerging tensions and conflicts in the Horn of Africa, East Africa and Southern Africa regions that are not covered by peacekeeping operations or special political missions.

Partnerships

3.149 UNOAU is the focal point for United Nations support to the African Union in the area of peace and security. To ensure that efforts of the United Nations are effective and not duplicative, the Office coordinates its work with the full range of United Nations actors through the Peace and Security Cluster of the Regional Mechanism-Africa. The mechanism ensures full coordination between the United Nations and the African Union within the framework of the 10-year capacity-building programme-Africa ending in 2016. Partners in the area of peace and security include the Department of Peacekeeping Operations, the Department of Field Support, the Department of Political Affairs, the Office of the United Nations High Commissioner for Human Rights (OHCHR), the Office of the United Nations High Commissioner for Refugees (UNHCR), the United Nations Children's Fund (UNICEF), the Food and Agriculture Organization of the United Nations (FAO), the International Organization for Migration (IOM), the Joint United Nations Programme on HIV/AIDS (UNAIDS), the World Food Programme (WFP), the United Nations Office for the Coordination of Humanitarian Affairs (OCHA), the United Nations Entity for Gender Equality and the Empowerment of Women (UN-Women) and the World Health Organization (WHO); the UNOAU co-chairs the Peace and Security Cluster with its African Union counterparts.

3.150 In enhancing the partnership with the African Union to ensure coordinated and efficient support by the United Nations, the Office engages and coordinates with other clusters of the RCM-Africa. UNOAU participates in other clusters and subclusters, including the advocacy and communications cluster (chaired by the Office of the Special Adviser on Africa); the governance cluster (UNDP), and co-chairs the democracy and elections subcluster with its African Union counterpart, and the human resources development, employment and HIV/AIDS cluster (UNICEF).

3.151 The Office also maintains effective bilateral relationships with international partners, including the United Nations Security Council permanent members, the European Union and the African Union Peace and Security Council (AUPSC) Troika (the AUPSC current, incoming and outgoing chairs). The Office also participates in other Addis Ababa-based mechanisms such as the African Union Partners Group to ensure broad information sharing, joint planning and coordinated support to the African Union in addressing peace and security issues in the continent. The Office also maintains liaison with external partners and relevant stakeholders on providing technical and expert advice on the planning and deployment of AMISOM as well as other African Union peace support operations, including meetings with potential and existing police- and troop-contributing countries, donors and interlocutors.

3.152 The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 10 of programme 2 of the biennial programme plan for the period 2016-2017.

Table 3.34 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To enhance the United Nations strategic partnership with the African Union in the areas of peace and security, including the capacities to jointly address challenges to peace and security in Africa

Expected accomplishments of the Secretariat	*Indicators of achievement*
(a) Enhanced cooperation and coordination between the United Nations and the African Union in all stages of the conflict cycle: from the earliest indicators of potential conflict and the planning of conflict prevention support to joint and/or mutually supportive response to conflict	(a) (i) Increase in the number of joint United Nations-African Union initiatives, including assessment missions, reports and strategic plans *Performance measures* Actual 2012-2013: Panel of the Wise workplan established; African Union Partners Group meeting attended monthly; Joint United Nations-African Union Guidelines on Mediation finalized, approved by the African Union; Continental Security Sector Reform strategy developed; Continental Disarmament, Demobilization and Reintegration strategy under development; Panel of the Wise workplan established Estimate 2014-2015: Panel of the Wise secretariat established and workplans for 2014 and 2015 implemented; African Union co-chairs Peace and Security Cluster with UNOAU; African Union Partners Group attended and Cluster meets as above; Joint United Nations-African Union Guidelines on Mediation approved by the United Nations and implemented; Continental Security Sector Reform strategy adopted by African Union Heads of State; Continental Disarmament, Demobilization, and Reintegration strategy adopted by African Union Heads of State Target 2016-2017: Panel of the Wise workplans for 2014 and 2015 implemented; African Union co-chairs Peace and Security Cluster with UNOAU; two annual meetings of the United Nations-African Union Joint Task Force on Peace and Security to discuss strategic issues of mutual concern; monthly meetings of the African Union Partners Group Continental Security Sector Reform strategy implemented and mainstreamed at the regional and national levels; Continental Disarmament, Demobilization, and Reintegration strategy implemented and mainstreamed at the regional and national levels (ii) All African Union-led Peace Support Operations are fully operational in fulfilment of their authorized mandates *Performance measures* Actual 2012-2013: African Union-United Nations Strategic Concept for future operations in Somalia endorsed by African Union Peace and Security Council and the United Nations Security Council;

Expected accomplishments of the Secretariat	*Indicators of achievement*
	Military Strategic Concept Operations, Revised Police Concept Operations and Mission Support plans and Operational Orders for AMISOM developed and implemented; Joint Coordination Mechanism on Lord's Resistance Army (LRA) in Bangui is established and fully staffed and the Regional Task Force Headquarters in Yambio, South Sudan, is established and deployed
	Estimate 2014-2015: African Union-United Nations Strategic Concept for AMISOM implemented; Military Strategic Concept Operations, Revised Police Concept Operations and Mission Support plans and Operational Orders for AMISOM developed and implemented; collaboration between four troop-contributing countries and relevant United Nations agencies has improved the ability of the Regional Cooperation Initiative for the Elimination of the Lord's Resistance Army to counter LRA and to protect civilians
	Target 2016-2017: AMISOM liquidated and Transitional Federal Government assumes full control of Somali territory; collaboration has strengthened the ability of the Regional Cooperation Initiative against LRA to achieve its military and non-military objectives
	Action plan to meet the United Nations-African Union partnership development needs and priorities is implemented, according to agreed time frames
	Performance measures
	Actual 2012-2013: not available
	Estimate 2014-2015: UNOAU-African Union Peace and Security Department (AUPSD) joint framework on enhanced partnership in peace and security adopted and related workplans developed, adopted and implemented; UNOAU-AU Department of Political Affairs workplan on Peace, Security, Democracy and Governance developed, adopted and implemented
	Target 2016-2017: UNOAU-AUPSD joint framework on enhanced partnership in peace and security expanded to include United Nations and African Union partners; UNOAU-AUDPA workplan on Peace, Security, Democracy and Governance updated and implemented

Expected accomplishments of the Secretariat	*Indicators of achievement*
(b) Enhanced conflict mitigation in southern and eastern Africa, in coordination with the African Union and subregional organizations	(b) Effective response to requests from United Nations Headquarters for support in devising and implementing good offices initiatives in all regions in southern and eastern Africa
	Performance measures
	Actual 2012-2013: not available
	Estimate 2014-2015: Twice a year visits to each of the regions for conflict analysis and early intervention; United Nations Headquarters briefing notes include inputs on views of the African Union and regional economic communities on key issues
	Target 2016-2017: Twice a year visits to each of the regions for conflict analysis and early intervention; United Nations Headquarters briefing notes include inputs on views of the African Union and regional economic communities on key issues

Outputs

3.153 During the biennium 2016-2017, the following final outputs will be delivered:

(a) Co-chairing of three meetings of the peace and security cluster and four meetings of the subclusters, and advice and guidance provided, as appropriate;

(b) Support for meetings of the Regional Coordination Mechanism for Africa, including the convening of the peace and security cluster;

(c) Support for the annual meeting of the Security Council and the African Union Peace and Security Council;

(d) Support for monthly meetings of the African Union partners group and monthly ambassadorial-level coordination meetings;

(e) Daily support for the African Union in terms of mediation, good offices and conflict prevention missions, and with regard to the coordination and management of the databases of the African Union Democracy and Electoral Assistance Unit;

(f) Four seminars and workshops on mediation, elections and border programmes of the African Union;

(g) Four meetings of the African Union-United Nations Horizon Scanning Teams for early warning and the sharing, as appropriate, of information about United Nations efforts in preventive diplomacy;

(h) Support for two meetings of the United Nations-African Union Joint Task Force on Peace and Security;

(i) Six analytical reports/briefings to United Nations Headquarters and United Nations Security Council on peace and security issues in Africa;

(j) Ongoing information and advice, in collaboration with the African Union Commission, to the regional economic communities and regional coordination mechanisms on the development

and harmonization of the African peace and security architecture and the African Standby Force at the regional level, as requested;

(k) Ongoing advice on concept and policy development workshops regarding the African Standby Force, including advice on United Nations best practices and lessons learned;

(l) Ongoing support for the African Union in the promotion of common training standards for the African Union and the regional economic communities;

(m) Daily technical advice and expertise to the African Union in areas related to the planning, management and sustainment of AMISOM and other active African Union peace support operations;

(n) Substantive input to the development of African Union policy on security sector reform and administrative support for two national security sector reform initiatives;

(o) Support for two African Union senior mission leaders' courses and other training programmes, as requested;

(p) Six meetings to discuss implementation of the workplans operationalizing the Joint United Nations-African Union Framework for An Enhanced Partnership in Peace and Security and the Joint Workplan of the African Union Department of Political Affairs and the UNOAU on Peace, Security, Democracy and Governance.

External factors

3.154 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) peacekeeping partners provide the necessary support; (b) there will be continued political will and commitment among States Members of the United Nations and the African Union in promoting cooperation with regional and subregional organizations in the area of peace and security; and (c) the African Union Heads of State endorse a restructuring proposal for the African Union Commission.

3.155 The distribution of resources for the United Nations Office to the African Union is reflected in table 3.35.

Table 3.35 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
	2014-2015	*2016-2017 (before recosting)*	*2014-2015*	*2016-2017*
Regular budget				
Post	1 862.9	1 929.8	6	6
Non-post	47.9	46.1	–	–
Subtotal	**1 910.8**	**1 975.9**	**6**	**6**
Other assessed	14 505.4	14 199.0	54	54
Total	**16 416.2**	**16 174.9**	**60**	**60**

3.156 The amount of $1,929,800 under posts would provide for 6 posts (1 USG, 1 D-2, 1 P-5, 1 P-4 and 2 Local level) and the amount of $46,100 would provide for non-post requirements, including other staff costs, travel of staff, general operating expenses and supplies and materials. The increase of $66,900 under posts reflects the proposed reclassification of the post of Head of Office

from the Assistant Secretary-General to the Under-Secretary-General level. Over the years, the peace and security challenges that the United Nations and the African Union have been working on have increased and become more complex. Advancing the African Union-United Nations strategic partnership has become more self-evident and urgent. The African Union and other key partners support the strengthening of UNOAU to serve as a valued and trusted counterpart to the African Union leadership to discuss and coordinate strategy and action on issues affecting peace and security in Africa, especially the many that cut across subregions. In addition, there is a felt need to address the anomaly of the West and Central Africa regional offices (UNOWA and UNOCA) being headed by Under-Secretaries-General while the Special Representative of the Secretary-General to the continental organization is at a lower level (Assistant Secretary-General). In that regard, the Secretary-General appointed the Head of UNOAU and Special Representative of the Secretary-General on Peace and Security to the African Union at the level of Under-Secretary-General and asked him to continue his assignment as Special Envoy for Sudan and South Sudan (also Under-Secretary-General level) and carry out the Secretary-General's good offices in eastern and southern Africa. It is therefore proposed that the post of Special Representative of the Secretary-General on Peace and Security to the African Union and Head of UNOAU, be upgraded from the Assistant Secretary-General level to the Under-Secretary-General level. The additional resources for the post reclassification ($66,900) is offset in full by reductions in the Department of Political Affairs reflecting the abolishment of one General Service (Other level) post under subprogramme 3, Security Council affairs.

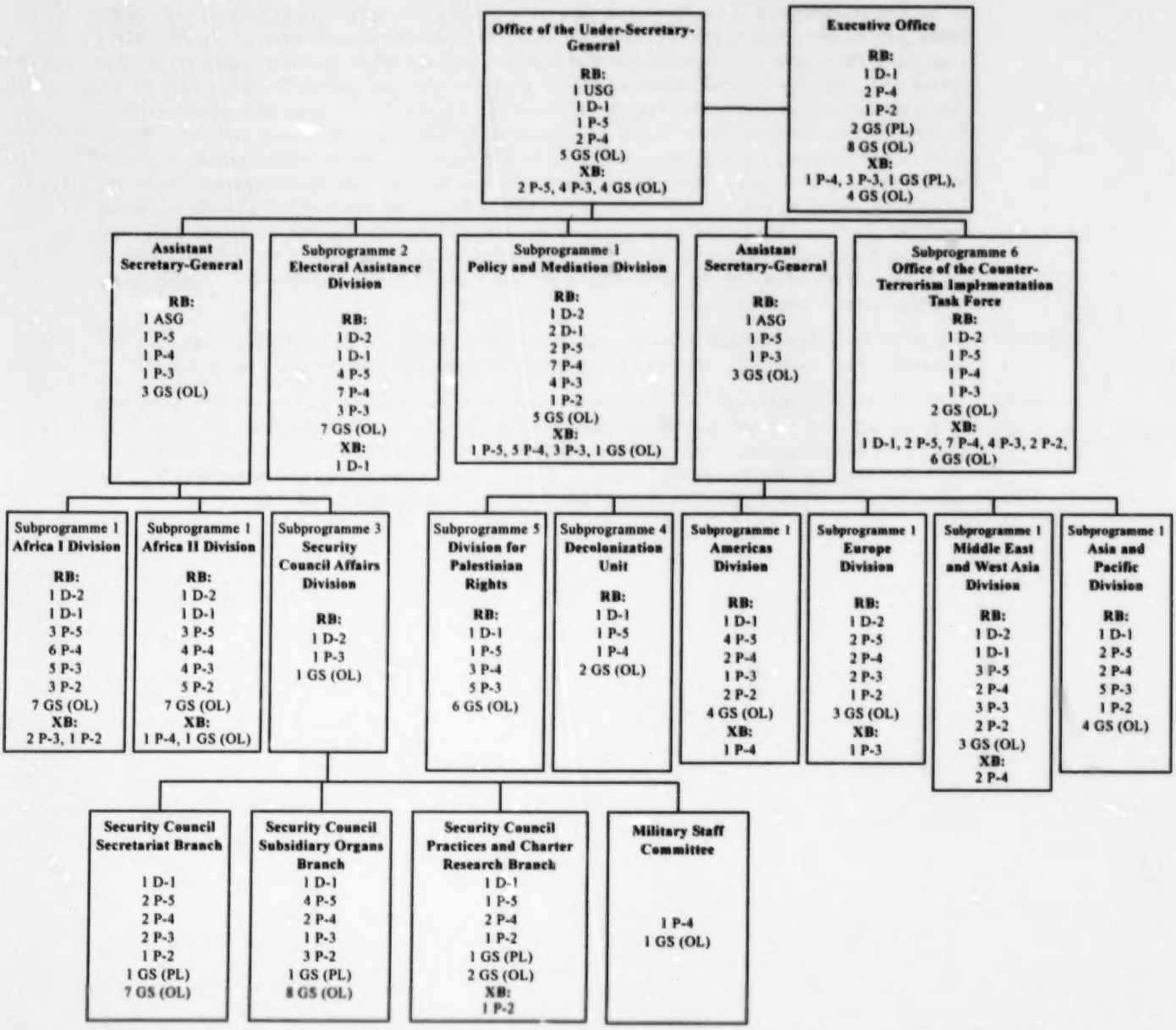
3.157 The decrease of $1,800 under non-post resources reflects reductions under travel of staff that take into account the anticipated impact of the approved standards of accommodation for air travel.

3.158 During the biennium 2016-2017, projected resources in the amount of $14,199,000, including 54 posts, from the support account for peacekeeping operations will complement resources from the regular budget to carry out the programme of work of the Office. The decrease of $306,400 in 2016-2017 reflects lower costs for facilities, infrastructure, supplies and equipment owing to the relocation of UNOAU to the compound of the Economic Commission for Africa.

Annex I

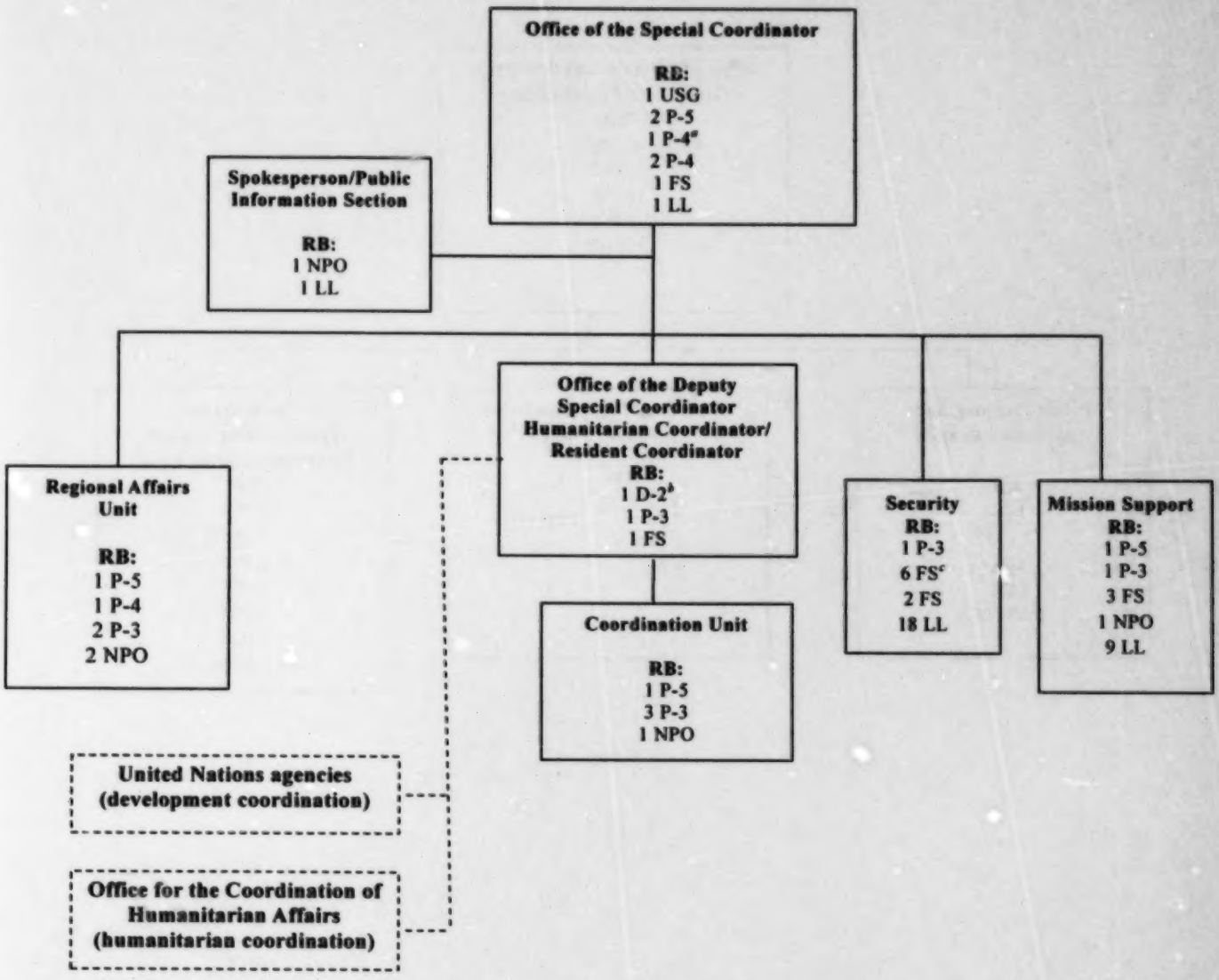
Organizational structure and post distribution for the biennium 2016-2017

Department of Political Affairs



Abbreviations: RB, regular budget; USG, Under-Secretary-General; GS, General Service; PL, Principal level; OL, Other level.

Office of the United Nations Special Coordinator for the Middle East Peace Process



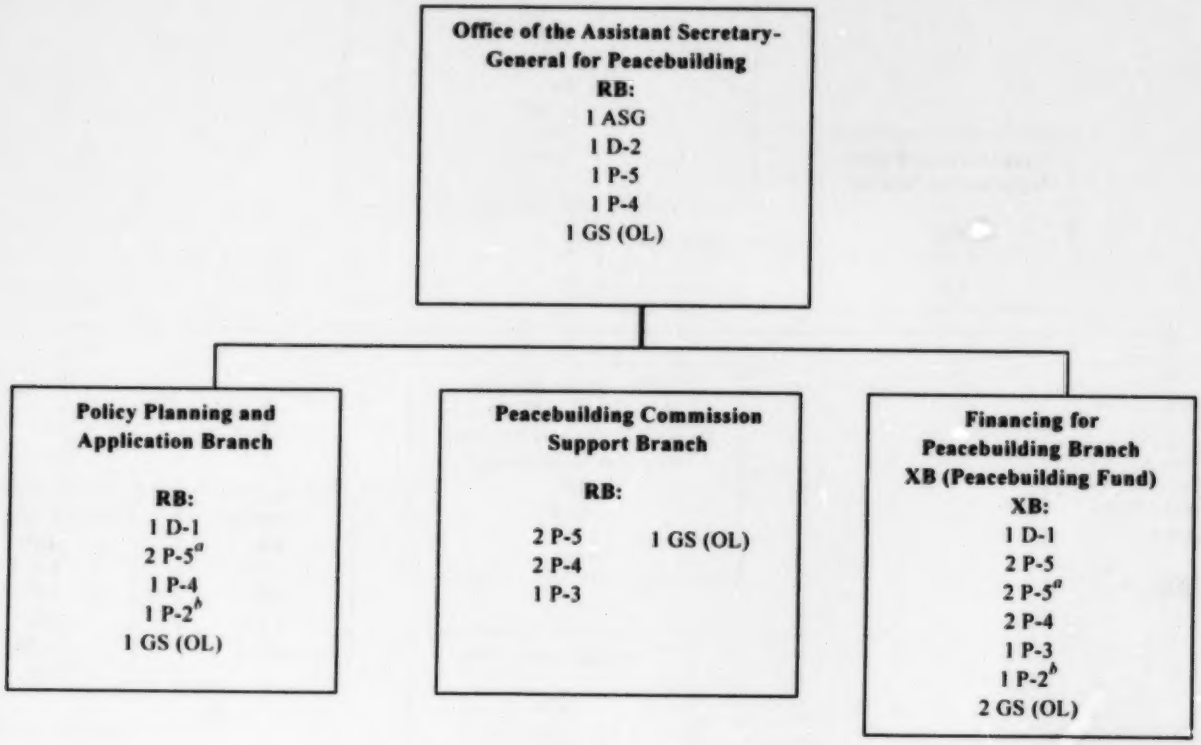
Abbreviations: FS, Field Service; LL, Local level; NPO, National Professional Officer; RB, regular budget; USG, Under-Secretary-General.

[a] Reclassified from P-5 to P-4.

[b] Post budgeted at the D-2 level and cost-shared by UNDP to the Assistant Secretary-General level.

[c] Reclassified from SS to FS.

Peacebuilding Support Office

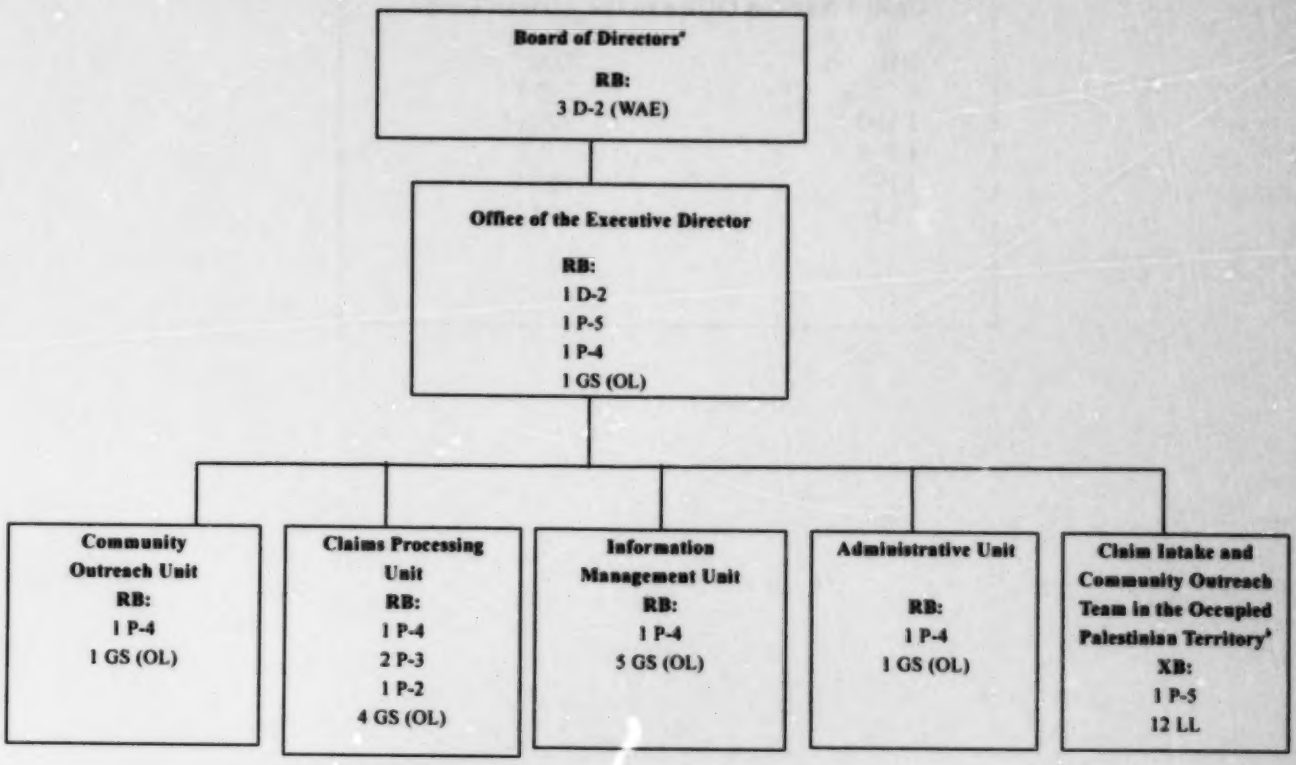


Abbreviations: ASG, Assistant Secretary-General; GS, General Service; OL, Other level; PL, Principal level; RB, regular budget; XB, extrabudgetary.

[a] Secondment.

[b] Associate expert (JPO).

Office of the United Nations Register of Damage Caused by the Construction of the Wall in the Occupied Palestinian Territory



Abbreviations: GS, General Service; LL, Local level; OL, Other level; RB, regular budget; WAE, when actually employed; XB, extrabudgetary.

[a] The Executive Director of the Office of the Register of Damage acts as ex officio member of the Board.

[b] The Claims Intake and Community Outreach Team based in Ramallah is funded from the trust fund of the United Nations Register of Damage. All staff of the Unit are administered by the United Nations Office for Project Services.

United Nations Office to the African Union

United Nations Office to the African Union	
RB:	**OA:**
1 USG[a]	2 P-5
1 D-2	20 P-4
1 P-5	3 P-3
1 P-4	10 FS
2 LL	19 LL

Abbreviations: USG, Under-Secretary-General; ASG, Assistant Secretary-General; FS, Field Service; LL, Local level; OA, other assessed; RB, regular budget.

[a] Reclassified from ASG to USG.

Annex II

Outputs produced in 2014-2015 not to be carried out in the biennium 2016-2017

A/68/6 (Sect. 3), paragraph	*Output*	*Quantity*	*Reason for discontinuation*
Department of Political Affairs			
Subprogramme 3, Security Council affairs			
3.54 (b) (iv)	Symposiums and working papers: contribution to the continuing dialogue on general issues regarding sanctions, including the refinement of the instrument to make it more effective and less injurious to vulnerable groups and third States.	1	The output has been completed, as the last symposium on the issue was held on 30 April 2007 and the working group on general issues regarding sanctions is no longer in existence.
	Subtotal, Department of Political Affairs	**1**	
United Nations Office to the African Union			
3.142 (g)	Capacity-building support for the African Union and the regional economic communities with regard to the development of common indicators for early warning and the sharing of information, as appropriate, about United Nations efforts in preventive diplomacy (ongoing);	1	Streamlined into (g) — the horizon scanning teams identify the indicators and produce the joint analysis which enables both institutions to undertake preventive diplomacy efforts.
3.142 (i)	Provision of information and advice, in collaboration with the African Union Commission, to the regional economic communities and regional coordination mechanisms on the development and harmonization of the African peace and security architecture and the African Standby Force at the regional level, as requested (ongoing);	1	Streamlined into (k), which covers policy and capacity-building support to the African Standby Force.
3.142 (n)	Development and/or updating of core planning documents for the African Union Peace Support Operations Division, including concepts of operation, strategic directives and contingency plans; development and/or updating of technical planning documents relating to specific areas of current and future peace operations led by the African Union or in the context of the operationalization of the African Standby Force;	1	Marginally useful — the focus of operationalization of peace support operations is covered extensively under the support account.

A/68/6 (Sect. 3), paragraph	*Output*	*Quantity*	*Reason for discontinuation*
3.142 (o)	Consultations with existing and potential troop-contributing and police-contributing countries and donors, to support African Union force and police generation and resource mobilization for current and future peace operations led by the African Union or in the context of the operationalization of the African Standby Force;	1	Marginally useful and streamlined into (h); the focus on troop-contributing and police-contributing countries is linked to the African Standby Force, which is covered by (h) on African Standby Force support.
3.142 (p)	Participation in predeployment visits and inspections for current and future peace operations led by the African Union or in the context of the operationalization of the African Standby Force to facilitate deployment preparations;	1	Marginally useful and streamlined into (h); the focus on troop-contributing and police-contributing countries is linked to the African Standby Force, which is covered by (h) on African Standby Force support.
3.142 (q)	Provision of a safe and secure working environment for the United Nations Office to the African Union;	1	Marginally useful/ineffective: these are internal resource allocation/ management activities covered by all missions (funded by the support account) and are too detailed for this budget.
3.142 (r)	Contract supply of 14,000 litres of petrol, oil and lubricants for the operation of six United Nations-owned vehicles;	1	Marginally useful/ineffective: these are internal resource allocation/ management activities covered by all missions (funded by the support account) and are too detailed for this budget.
3.142 (s)	Provision and maintenance of equipment and supplies in support of an average of six personnel;	1	Marginally useful/ineffective: these are internal resource allocation/ management activities covered by all missions (funded by the support account) and are too detailed for this budget.
3.142 (t)	Induction security training and primary fire training/drills for all new personnel and their dependants, in conjunction with the Economic Commission for Africa and the Department of Safety and Security;	1	Marginally useful/ineffective: these are internal resource allocation/ management activities covered by all missions (funded by the support account) and are too detailed for this budget.
3.142 (u)	Provision of residential security guidance meeting minimum operating residential security standards as well as on-site assessments in support of the staff and dependants;	1	Marginally useful/ineffective: these are internal resource allocation/ management activities covered by all missions (funded by the support account) and are too detailed for this budget.

A/68/6 (Sect. 3), paragraph	*Output*	*Quantity*	*Reason for discontinuation*
3.142 (v)	Develop good contacts with relevant national security officials, with a view to obtaining the best possible protection for personnel employed by the United Nations Office to the African Union, as well as for their recognized dependants and property;	1	Marginally useful/ineffective: these are internal resource allocation/ management activities covered by all missions (funded by the support account) and are too detailed for this budget.
3.142 (w)	Prepare, maintain and update security and contingency plans specific to the United Nations Office to the African Union and the security listings of personnel employed by the Office and their recognized dependants, and contribute to the country-specific security plan, ensuring that plans for relocation/evacuation to a safe area are current, feasible and achievable.	1	Marginally useful/ineffective: these are internal resource allocation/ management activities covered by all missions (funded by the support account) and are too detailed for this budget.
	Subtotal	**12**	
	Total	**13**	